Hornsby Park, Old Mans Valley and Hornsby Quarry Draft Plan of Management

Pacific Highway, Hornsby

11 September 2015

Prepared under the provisions of the Local Government Act, 1993
Parks and Recreation Team, Hornsby Shire Council
foreword

Plan of Management

This Plan of Management (POM) will supersede the Old Mans Valley POM (Adopted 21 March 2012) and the Generic Plan of Management for Community Lands and Crown Reserves Planning District Three and Nine (Amended 18th December 2013) for Hornsby Park.

This Plan has been prepared to comply with the Local Government Amendment (Community Land Management) Regulations and associated amendments to the Local Government Act 1993, section 42 (LGA), which commenced on 1st January 1999, and the Crown Lands Act.

Community input into the Plan of Management

Section 38 of the LGA requires that all Plans of Management covering Community Land are placed on public display for a minimum period of 28 days. A minimum period of 42 days after the draft is placed on exhibition is allowed for written submissions to be made to Council.

Submissions allow the community (including residents, interest groups, sporting clubs and government agencies) to provide information, suggest alternatives and express opinions in relation to the proposed management of community open space within Hornsby Shire.

After consideration of all submissions received, Council may decide to amend the draft Plan of Management (POM), or adopt it without amendment. If Council decides to amend the draft plan, it must publicly exhibit the amendments in accordance with the requirements of section 40 of the LGA.

A Public Hearing is required to be held in respect of a draft POM only if the proposed Plan would have the effect of categorising or re-categorising the Community Land in accordance with section 40A of the LGA.
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Part 1

1.0 Introduction

1.1 What is a Plan of Management?

A Plan of Management is a document that provides a means to control the future use, development and maintenance of Community and/or Crown Land under Council’s care, control and management. This POM will identify issues relevant to the future management of Hornsby Park (including Hornsby Aquatic and Leisure Centre), Old Mans Valley and Hornsby Quarry. The POM will establish Council’s goals, strategies and desired outcomes that will guide the timing, shape and nature of developments.

This POM is presented in the following two parts:

- Part 1 of the POM includes core objectives for the Community Land categories as determined by the Local Government Act, 1993 (LGA), and Council’s management goals. This part looks at issues relevant to Hornsby Park, Hornsby Quarry and Old Mans Valley to determine broad objectives for management.

- Part 2 titled Action Plan outline the strategies for how the objectives will be achieved and actions necessary to fulfil the strategies. This part of the POM also outlines the standards for Council’s levels of service and identifies the manner in which Council will assess its performance in relation to achieving goals.

The Action Plan is the working section of the document and will require amendment as actions are completed. The Action Plan is proposed to be relevant for a period of five years. From time to time in response to changing community needs and aspirations, the Action Plan may be revised.

1.2 Why Prepare a Plan of Management for Hornsby Park, Old Mans Valley and Hornsby Quarry?

Hornsby Shire Council has previously resolved that Hornsby Quarry and adjoining land be developed for recreation uses. In order to create suitable land and spaces for recreation the quarry void would need to be filled and the quarry walls stabilised.

The NSW and Federal Governments, Transurban and the M7 Westlink Shareholders (NorthConnex Team) have expressed interest in using Hornsby Quarry as a destination for fill material from a major infrastructure project in Sydney’s north west, known as NorthConnex.

NorthConnex is a nine kilometre tunnel that will link the M1 Pacific Motorway at Wahroonga to the Hills M2 Motorway at West Pennant Hills.

The NorthConnex team is proposing to handle, manage and beneficially reuse spoil from NorthConnex at Hornsby Quarry. This will involve approximately 1 million cubic metres of spoil to be delivered and placed in Hornsby Quarry providing a rare opportunity for the relatively rapid delivery of the required volume of landfill.

The Hornsby Quarry Road Construction Spoil Management (HQRCSM) project is being assessed under Part 5.1 of the Environmental Planning and Assessment Act 1979 and has been declared State Significant Infrastructure.

The NSW Department of Planning and Environment (DPE) placed the Environmental Impact Statement (EIS) for the HQRCSM project on public exhibition until 4 September 2015.

In order for the HQRCSM Project Team to supply spoil to Hornsby Quarry a lease agreement needs to be established with Hornsby Council. It is a legal requirement for any Community Land under Council control to be managed under a POM where lease arrangements are applicable.

This POM is supported by a masterplan which has been developed for the site, accompanied by recommendations for the staged implementation of proposals for the various parkland developments. This POM has been prepared in accordance with and seeks adoption under the LGA.

The preparation of this POM is intended to represent the culmination of Council’s investigations aimed at determining an appropriate character and scale for the development and management of Hornsby Park, Old Mans Valley and Hornsby Quarry.

The preparation of this POM also enables Council to strategically address recreation needs in a staged manner. It will enable commencement of the development of new open space facilities at Hornsby Park, Old Mans Valley and Hornsby Quarry, and will help identify a program of development and ongoing maintenance works.

1.3 What Development is Allowable under the Plan of Management?

A Plan of Management must define the existing and future uses of Community Land as required under the Local Government Act, 1993. Future uses and development proposed for Hornsby Park, Old Mans Valley and Hornsby Quarry are outlined in Sections 5.0 and 6.0 of this plan. As Council considers necessary, development allowable under this POM may include:
When recreation facilities are further developed and the whole park is opened, it will form a 40 hectare parcel of open space with 21st century facilities right on the doorstep of Hornsby central business district, the civic area and medium density housing area, yet the thick bushland fringe will provide a feeling of remoteness.

It would be fitting for such a special place to be grouped under one name. Since the park is right in the heart of Hornsby and a large component of it has long been known as Hornsby Park, it would be appropriate for this historic name with its easy geographic reference point to be named Hornsby Park. That is the proposal of this draft POM.

2.0 Local Government Act Requirements

2.1 Classification and Categorisation

Old Mans Valley and Hornsby Quarry comprise land classified as Community Land in accordance with Chapter 6, Part 2, Division 1 of the Local Government Act (LGA), 1993. Hornsby Park is Crown Land and is governed by the NSW Crown Lands Act.

The land that is part of this POM includes the following land parcels:

- Hornsby Quarry: Hornsby Shire Council owned Community Land that includes the large and deep quarry hole and adjacent crusher plant and other fill zones.
- Old Mans Valley Open Lands (OMVL): Community Land to the east of the quarry that has been in Council ownership since the 1970s and is the subject of a recently adopted POM that identifies permissible recreation development.
- Other parcels of land identified by a red outline (see Figure 1) that include undeveloped road reserve and other areas of Council owned bushland or Crown Reserve.

Table 1 (opposite) provides a summary of the basic open space characteristics, settings and existing uses for each land parcel. The table also includes Council owned “Operational Land”.

The total area of the site is approximate and includes land that would not provide open space or recreational opportunities such as areas of protected bushland, steep slopes, quarry walls etc.

### Table 1: Summary of POM land parcels

<table>
<thead>
<tr>
<th>Name</th>
<th>Ownership</th>
<th>Size (ha)</th>
<th>Zoning</th>
<th>POM Setting / Categories</th>
<th>Hierarchy level</th>
<th>Existing facilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hornsby Quarry</td>
<td>HSC Community Land</td>
<td>20</td>
<td>In/a</td>
<td>Natural Area, Park, Sportground</td>
<td>Potential Regional</td>
<td>No public access</td>
</tr>
<tr>
<td>Old Mans Valley Open Space Lands</td>
<td>HSC Community Land</td>
<td>11</td>
<td>(6 for use)</td>
<td>Sportground, Area of Cultural</td>
<td>Regional</td>
<td>Mountain bike trails, Walking trails, Cemetery</td>
</tr>
<tr>
<td>Hornsby Park (Site includes Hornsby Aquatic and Leisure Centre)</td>
<td>Crown Reserve under the care and control of Council</td>
<td>14.4</td>
<td>RE1 Public Rec-</td>
<td>Natural Area, Sportground, General Community Use, Park</td>
<td>District (Regional with Pool)</td>
<td>Playground, Barbecue, Amenities, Car park, Hornsby Aquatic and Leisure Centre</td>
</tr>
<tr>
<td>Other parcels of land</td>
<td>Council owned bushland or Crown Reserve or operational land</td>
<td>-</td>
<td>(Undeveloped road reserve)</td>
<td>Local with potential for District/Regional in combination with development of study area</td>
<td>No facilities</td>
<td></td>
</tr>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total size</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

45.4

Table 1: Summary of POM land parcels

Figure 1: Plan of the combined study area indicated by the red outline, including the Hornsby Quarry Acquisition area (green outline), Old Mans Valley lands (yellow outline) and Hornsby Park and other land parcels (in red).
2.2 Core Objectives

The LGA establishes core objectives for all categories of Community Land. The significance of the prescribed core objectives is to ensure that any activities or uses of the land are consistent with the core objectives for the prescribed land categorisation.

Community Land within Old Mans Valley and Hornsby Quarry is proposed to be categorised as Natural Area, Park, and Sportsground. Hornsby Park, as Crown Land, is not required to be categorised.

Categorisation has been determined in accordance with the LGA, Division 2, Section 36. The Categorisation Mapping (and the Hornsby Park, Old Mans Valley and Hornsby Quarry Masterplan it relates to) reflects the optimum relationship of uses and facilities to the park’s physical characteristics and for access to those facilities by the community. Section 6.0 of this POM provides further explanation of the Land Categorisation Mapping for Old Mans Valley and Hornsby Quarry (Hornsby Park will not be categorised).

Sportsgrounds

The core objectives for management of Community Land categorised as a Sportsground are:

(a) to encourage, promote and facilitate recreational pursuits in the community involving organised and informal sporting activities and games, and
(b) to ensure that such activities are managed having regard to any adverse impact on nearby residences.

Parks

The core objectives for management of Community Land categorised as a Park are:

(a) to encourage, promote and facilitate recreational, cultural, social and educational pastimes and activities, and
(b) to provide for passive recreational activities or pastimes and for the casual playing of games, and
(c) to improve the land in such a way as to promote and facilitate its use to achieve the other core objectives for its management.

Areas of cultural significance

The core objectives for management of Community Land categorised as an Area of Cultural Significance are:

(1) To retain and enhance the cultural significance of the area (namely its Aboriginal, aesthetic, archaeological, historical, technical or research or social significance) for past, present or future generations by the active use of conservation methods.

(2) Those conservation methods may include any or all of the following methods:

(a) the continuous protective care and maintenance of the physical material of the land or of the context and setting of the area of cultural significance,
(b) the restoration of the land, that is, the returning of the existing physical material of the land to a known earlier state by removing accretions or by reassembling existing components without the introduction of new material,
(c) the reconstruction of the land, that is, the returning of the land as nearly as possible to a known earlier state,
(d) the adaptive reuse of the land, that is, the enhancement or reinforcement of the cultural significance of the land by the introduction of sympathetic alterations or additions to allow compatible uses (that is, uses that involve no changes to the cultural significance of the physical material of the area, or uses that involve changes that are substantially reversible or changes that require a minimum impact),
(e) the preservation of the land, that is, the maintenance of the physical material of the land in its existing state and the retardation of deterioration of the land.

(3) A reference in subsection (2) to land includes a reference to any buildings erected on the land.

Natural Areas

The core objectives for management of Community Land categorised as a natural area are:

(a) to conserve biodiversity and maintain ecosystem function in respect of the land, or the feature or habitat in respect of which the land is categorised as a natural area, and
(b) to maintain the land, or that feature or habitat, in its natural state and setting, and
(c) to provide for the restoration and regeneration of the land, and
(d) to provide for community use of and access to the land in such a manner as will minimise and mitigate any disturbance caused by human intrusion, and
(e) to assist in and facilitate the implementation of any provisions restricting the use and management of the land that are set out in a recovery plan or threat abatement plan prepared under the Threatened Species Conservation Act 1996 or the Fisheries Management Act 1994.

Figure 9 on page 52, identifies the separate categories of Community Land within Hornsby Park, Old Mans Valley and Hornsby Quarry.

2.3 Environmental Planning and Assessment Act 1979

The Hornsby Local Plan, 2013 (LEP) was made under the Environmental Planning and Assessment Act 1979 (s.3A4A). Hornsby Park, Old Mans Valley and Hornsby Quarry are all zoned as Public Recreation (RE1) within the LEP. As a public reserve under Council ownership, following adoption of a POM, the most relevant planning instrument governing any proposed development and activities in the above mentioned reserves is the State Environmental Planning Policy (Infrastructure) 2007 (the Infrastructure SEPP).

2.4 Relevant Legislation

The following Commonwealth and NSW Government legislation is relevant to this POM and the ongoing development of the site.

Commonwealth Legislation

Environmet Protection and Biodiversity Conservation Act, 1999 (EPBC Act)


NSW Legislation

Local Government Act, 1993


Environmental Planning and Assessment Act, 1979


SEPP 19 – Bushland in Urban Areas


Rural Friens Act 1997


Newels Weaks Act 1993


Threatened Species Conservation Act, 1995


Catchment Management Authorities Act 2003


2.5 Relevant Council Policies

The following Hornsby Shire Council plans and strategies are relevant to this POM and the ongoing development of the site.

Community Plan


Community and Cultural Facilities Strategic Plan


Delivery Program and Operational Plan


Hornsby Local Environmental Plan 2013


Hornsby development Control Plan


Active Living Hornsby Strategy


Sports Facility Strategy


Unstructured Recreation Strategy


Hornsby Shire Parks Plan


Hornsby Heritage Studies including the Heritage Register (Schedule 5 of the Hornsby LEP)


Biodiversity Conservation Strategy


Sustainable Total Water Cycle Management Strategy


Tree Protection


Recreation Potential Study for Hornsby Quarry and Old Mans Valley Landsc


Old Mans Valley Plan of Management (Adopted 2012)

3.0 Crown Lands Act Requirements

3.2 Reservation or Dedication

Where Crown Land is set aside for a public purpose, it can be either ‘reserved’ or ‘dedicated’, which makes it available only for a use that will deliver some public benefit or good, and unavailable for private uses. Reservations and dedications are generally all grouped under the name ‘Crown Reserves’.

Crown Land that has been dedicated as a Crown Reserve is a more enduring form of reserve. Dedication can only be revoked with the agreement of both Houses of the NSW Parliament. On the other hand, where Crown Land has been reserved, the Minister can decide to revoke that reservation without the matter being considered by Parliament. Parts of these reserves may be changed without affecting the remaining parts of the reserve.

3.2 Public Purpose

A Crown Lands Plan of Management will have close regard for the lands identified “public purpose”. The government notification or dedication of a reserve sets out the purposes for which that reserve may be used.

Generally, a reserve’s use can only be consistent with or supporting the purposes stated in the reservation or dedication. However, the Crown Lands Regulation 2006 lists various additional purposes for which reserves can be used under temporary licences. Where possible, multiple uses of reserves are encouraged, where those uses are consistent with the purpose of the reserve. Changes in circumstances or in a community’s needs may require a change in the way in which a reserve is used.

Hornsby Park is Crown Reserve R52588 and its reserve purpose is Public Recreation.

Under the changes introduced by the 2005 amendments to the Crown Lands Act 1989, a reserve may be authorised to be used for a purpose which is additional to the purpose for which the land was reserved or dedicated, if the new purpose is generally compatible with the existing purpose, consistent with the principles of Crown Land management and in the public interest.

Additional uses of Crown Reserves can be authorised by a POM. This POM proposes no such additional purposes.

3.3 Reserve Trusts

A Reserve Trust is set up under the Crown Lands Act 1989 (the Act) to have responsibility for the care, control and management of a Crown Reserve. While a Reserve Trust is a legal entity in its own right, it cannot operate without having someone appointed to manage its affairs. A Reserve Trust can be managed by an incorporated body, though this is usually a local Council. Hornsby Shire Council is the Reserve Trust for Hornsby Park.

When a Council or a corporation is appointed as manager, decisions regarding the operation of the reserve must be made in accordance with the rules which govern the Council’s operations or the corporation’s own constitution, as applicable, as well as the Crown Lands Act 1989. As Reserve Trust manager, a Council has all the functions of a Council under the Local Government Act 1993 in relation to public reserves. However the Council has no power to classify the Crown Reserve under the Local Government Act.

Local Councils as Reserve Trust managers can be authorised by the Minister for Lands to grant leases, licences and related easements over the Crown Reserves they manage in certain circumstances (as defined by the Minister for Lands) without the need to obtain the Minister for Lands’ consent.

In making the decision to grant this power, the Minister for Lands can take into account the Council’s performance in managing public land, and may request information on this performance from the Minister for Local Government. This authority does not apply to agreements longer than 21 years, which will still require the Minister for Lands’ consent. The provision enables Councils, where it is warranted and appropriate, to have similar levels of autonomy and accountability over Crown Land as they have under the Community Land provisions of the Local Government Act 1993.

3.4 Management of Crown Land

Crown Land will be managed in accordance with the Principles of Crown Lands Management and the lands gazetted public purpose.

Principles of Crown Lands Management

(a) that environmental protection principles be observed in relation to the management and administration of Crown Land,
(b) that the natural resources of Crown Land (including water, soil, flora, fauna and scenic quality) be conserved wherever possible,
(c) that public use and enjoyment of appropriate Crown Land be encouraged,
(d) that, where appropriate, multiple use of Crown Land be encouraged,
(e) that, where appropriate, Crown Land should be used and managed in such a way that both the land and its resources are sustained in perpetuity, and
(f) that Crown Land be occupied, used, sold, leased, licensed or otherwise dealt with in the best interests of the State consistent with the above principles.

3.5 Crown Reserve at Hornsby Park, Old Mans Valley and Hornsby Quarry

The existing Crown Reserve for this particular site is limited to Hornsby Park including Hornsby Aquatic and Leisure Centre. HSC were made trustees in 1918. Details are as follows:

<table>
<thead>
<tr>
<th>Reserve No</th>
<th>ID No</th>
</tr>
</thead>
<tbody>
<tr>
<td>R52588</td>
<td>651, 806, 1211, 1216, 1226, 1227</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Address</th>
<th>200X Pacific Highway, Hornsby</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Lot and DP</th>
<th>Lot 7079 DP 1050679, Lot 7017 DP 1052646, Lot 7019 DP 1059310, Lot 7081 and 7082 DP 1059313, Lot 7018 DP 752063</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Area</th>
<th>14.4 ha</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Zoning</th>
<th>All Lots are zoned Open Space A (Public Recreation - Local), except part of Lot 7019 DP 1059310 which is zoned Special Uses B (Transport Corridor) at park’s edge, parallel with the Pacific Highway.</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Community Land Categories</th>
<th>Natural Area, Sportsground, General Community Use, Park</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Subcategories</th>
<th>Bushland, Watercourse (Old Mans Creek and an unnamed watercourse that runs from the quarry).</th>
</tr>
</thead>
</table>

Old Mans Valley and Hornsby Quarry are owned by Hornsby Shire Council.
4.0 Site Description

4.1 Context
Hornsby Park, Old Mans Valley and Hornsby Quarry are located less than 1km from the Hornsby Town Centre, the largest commercial centre in the Hornsby Shire.

Figures 2 and 3 show the location and surrounding context of the site (see also Figure 1 on page 9). It is bordered by:

- Peats Ferry Road and the Northern Sydney Institute of Technical and Further Education (TAFE) to the east
- Residential properties to the north and south (Manor Road, Fern Tree Close and Dural Street)
- Berowra Valley National Park to the west

The site is in close proximity to Hornsby’s civic precinct that includes the Hornsby Shire Council Chambers, Police Station and Courthouse, Post Office and the light industrial and commercial precincts on the western side of the railway interchange at Hornsby.

Pedestrian and vehicular entry to the site is from Peats Ferry Road (Hornsby Park and Hornsby Aquatic and Leisure Centre) and Quarry Road (Old Mans Valley). Access to Hornsby Quarry is from the end of Quarry Road or via Old Mans Valley. Access is heavily restricted and limited to Council staff and contractors.

The land is comprised of four existing management zones:

- Hornsby Park including Hornsby Aquatic and Leisure Centre (14.4ha)
  - Crown Reserve No: R52588
  - Lot 7079 DP 1050579, Lot 7017 DP 1052646, Lot 7019 DP 1059310, Lot 7081 and 7082 DP 1059313, Lot 7018 DP 752053
  - Council made trustees in 1918
- Old Mans Valley Lands (11ha, 6Ha for use)
  - Lots 1 and 2 of Plan Number 169188 and Lot 1 of Plan Number 114323
  - Council owned Community Land
- Hornsby Quarry (20ha)
  - Lot 1 DP 926449, Lot 1 DP 926103, Lot A, B, C, D, E DP 318676
  - Council owned Community Land

4.2 Environment
The remnant quarry walls, lake and exposed diatreme formation combine to create a dramatic landscape that is approximately five minutes walk from the centre of Hornsby. The surrounding bushland encloses the site creating a sense of remoteness from the city while the heritage items, such as the Depression Steps, tell the story of the landscape.

Geology
Quarry Diatreme
One of the most significant aspects of the site is the Quarry Diatreme, once formed by a long vertical pipe or plug created when gas-filled magma forced its way up through overlying strata.

Especially significant is the east face of the quarry that provides a cross-section of the diatreme, which is a rare demonstration of the volcanic strata layering. Structures like this exist at only a few sites in the Sydney region.

Soil type
The overall soil within the site is predominantly derived from Hawkesbury Sandstone, with some Volcanic Diatreme derived soils.

Sandstone outcrops are located within the bushland areas of OMV, Hornsby Park (southern portion along Quarry Road and rear of Dalton Road properties) and the Quarry.

Filling operations in OMV Lands
The site has been highly modified over time including filling of certain sections. There are three main zones of mixed fill profiles over underlying sandstone, breccia and alluvium consisting of low to medium plasticity clay.

- Zone 1 - located at the southern end of OMV, clean fill consisting of cobbles and boulders in cley sand gravel. This lies over predominantly sandstone rock.
- Zone 2 - located at the northern part of OMV, the fill is also clean and mainly consist of the breccia found on site and underlain by breccia of volcanic origin.
- Zone 3 - extending further north towards the line of the former gully, the fill consists of breccia over residual soil and weathered breccia rock, as well as some clay.
Topography
The topography of the site varies greatly. From the void and lake level of Hornsby Quarry to the formal gardens of Hornsby Park adjacent to the Pacific Highway there is a significant level difference:

- The base of the quarry hole is at Relative Level (RL) 8.
- The rim of the quarry is at RL90.
- The existing level area in Old Mams Valley is RL130.
- The Hornsby Aquatic and Leisure Centre is at RL181.
- Peats Ferry Road at Hornsby Park varies between RL184 and RL187.

Hornsby Quarry
Within the Quarry site the level difference from the lake level to the top of the quarry wall is over 100 metres on the southern side. The level difference is lower on other sides of the lake.

The land surrounding the quarry void is steep and rises to the north towards residential properties along Manor Road and to the south towards Dural Street and Quarry Road.

Old Mams Valley
Old Mams Valley sits in a well-defined natural valley. There are steep slopes on valley sides, including natural embankments and embankments created by modification as a result of the quarrying and landfill operations of the past.

Surrounding slopes to the OMV site form an amphitheatre at the edges of constructed, filled and cleared areas.

There is a relatively flat area within OMV, created with fill from Quarry overburden (see section 4.3).

Hornsby Park and Aquatic and Leisure Centre
Hornsby Park slopes away from Peats Ferry Road to level areas associated with Hornsby Aquatic and Leisure Centre. The steeply sloped bushland areas along Quarry Road and to the north of Dural Street rise to the level of the old quarry crushing plant and fall away to the level of the top of the quarry void.

The landscape setting within Hornsby Park is dominated by a wide lawn set under mature trees that is bordered by sweeping paths. A longitudinal path near the front path is flagstone-paved and offset by timber pergolas and a garden bed. The park was laid out in the early 20th century, and is said to follow the ‘city beautiful’ landscape fashion of the time. It forms a major part of the civic component of the Hornsby CBD West side.

In 2015, Hornsby Council approved a Review of Environmental Factors that proposes to replace or update some of the ageing park equipment such as the playground and 1970 fountain. At the rear of the park and north of HALC is the commencement of a walking track that connects Hornsby to the Great North Walk track. The steep terrain is accessed via heritage listed sandstone steps constructed by Great Depression era sandstone steps, recently expertly restored by Council.

Hornsby Aquatic and Leisure Centre was opened in 2014 by the Prime Minister, Tony Abbott. It contains two indoor pools, and outdoor pool, a gymnasium, function rooms and a cafe that serves the park and the centre.

Catchment Context
The site is located in an upper reach of the Hawkesbury River system catchment known as the Lower Fish Ponds Creek Catchment. The eastern upper reach of the catchment is formed by the ridge line to Peats Ferry Road (formerly Pacific Highway) within 150 metres of the eastern park boundary.

Old Mams Creek forms a sub-catchment with flows converging in Waitara Creek approximately 1 kilometre west of OMV. Old Mams Creek merges with Berowra Creek which meanders for more than 25 kilometres northnortherly before joining the Hawkesbury River.

Natural drainage lines on the OMV site have been significantly altered by filling operations in the past, including realignment of flows and installation of stormwater pipelines.

An open concrete stormwater channel is located on the northern edge of the quarry pit and collects stormwater from the residential areas to the north and east and redirects the runoff away from the quarry pit. These flows enter Old Mams Creek west of the quarry lands.

Figure 4: HSC topography and drainage plan and legend
Landscape Character
Using the character zones developed by HSC (see Figure 5 opposite) the site’s character varies dramatically and is closely related to the site’s topography. Overall the site provides a feeling of remoteness and quietness, despite its proximity to Peats Ferry Road and Hornsby CBD.

- **Hornsby Park (zone 1)**:
  - Adjacent to Peats Ferry Road is the formal parkland containing some mature trees and manicured gardens. The park allows for some long distance views of tree canopy within the Quarry and OMV.
  - Situated within the formal parkland is Hornsby Aquatic and Leisure Centre. The elevated position of the centre allows for medium to long distance views of tree canopy within the Quarry and OMV.
  - The western portion is a bushland area with tall, enclosed canopies. This area gives a sense of enclosure and is also the location of several heritage items.

- Old Mans Valley (zone 2) - ranging from steep bushland slopes and open fields this part of the site provides a series of open and enclosed spaces. There are some views to the quarry (but not of the quarry level) from the bushland edges on the western side of OMV.

- **Quarry Zone (zone 3)** - the high walls of the quarry create a dramatic landscape when viewed from the bottom of the quarry and also along the quarry road. Whilst in the quarry there is a sense of being ‘in the wilderness’ or ‘in the middle of nowhere’.

- Cultural Heritage zone (zone 4) - the old crusher plant is situated on a flat area and provides views of the quarry. The abandoned buildings add to the feeling of remoteness but also contribute to the story of the site.

- South Western fill zone (zone 5) - this area is on the southern side of the quarry and provides views of the quarry and also to surrounding bushland. This area is dominated by bushland and some weed infestation.

Overall it is the Quarry Zone that provides a unique and interesting landscape setting in such close proximity to Hornsby CBD. This distinct ‘quarriness’ is created by the dramatic level changes, exposed rock walls and water body. The bushland backdrop also extends the site experience.

Conservation Status and Significance
Vegetation communities within the bushland areas of the park include:

- **Eucalyptus pilularis** - Angophora costata - Syncarpia glomulifera tall open forest (Vegetation Community L, as defined by the NSW Vegetation Information System), vegetation of local conservation significance.

- **Eucalyptus saligna** tall open forest (Vegetation Community J, Blue Gum Glen Forest, as defined by the NSW Vegetation Information System), significant in Sydney Region due to very restricted distribution.

While the Diatreme Forest is part of a Critically Endangered Ecological Blue Gum High Forest community, it does not represent intact forest in OMV. Such forest is excluded from the Australian Environment Protection and Biodiversity Conservation Act 1999 but is protected under the NSW Threatened Species Conservation Act 1995 and would therefore be subject to a Seven Part Test under that Act for any development proposal likely to affect it.

Overall, the site’s bushland is in variable condition, ranging from very poor to good. An isolated good patch of restored Glen Forest occurs at the western end of Hornsby Park (southern portion).

Core areas of Community Land bushland are in good condition. However, areas surrounding road and structural developments associated with the quarry are in poor condition as they are frequently associated with fill slopes from roads. Poor conditions also exist along residential edges on the southern and northern boundaries.

Figure 5: HSC character zones plan and legend
Vulnerable species
The following species were identified as vulnerable under the Threatened Species Conservation Act (1995):
- Darwinia biflora, occurs in the adjacent Berowra Valley Regional Park.
- Tyto novaehollandiae (The Masked Owl), has been recorded in the bushland area of Hornsby Park (southern portion).
- The Spotted-tailed Quoll (Dasyurus maculatus), Powerful Owl (Ninox strenua) and Glossy Black Cockatoo (Calyptorhynchus lathami) have been recorded near the site.

Fauna
The site provides habitat for a range of common fauna including birds, mammals, reptiles, amphibians and invertebrates with a total of 39 species of animals recorded comprising:
- One amphibian
- One reptile
- 31 birds and
- Six mammals
Four threatened species have been recorded in the area including the Grey-headed Flying Fox (Parsons, Brinckerhoff 2004), Powerful Owl, Barking Owl and Varied Sittella.

Weeds
The main weed species on site include:
- Asparagus Fern
- African Love Grass
- Bamboo
- Black Locust
- Bridal Creeper
- Camphor Laurel
- Cotoneaster
- Croton Weed
- Firethorn
- Fishbone Fern
- Kikuyu
- Large leaved privet
- Montpellier Broom
- Paddy’s Lucerne
- Parramatta Grass
- Paspalum
- Purple Top
- Rhodes Grass
- Spider Plant
- Small-Leaved Privet

Open space areas in OMV and fringes to forest edges are populated by the common perennial yellow daisy. Tickweed (Coreopsis lanceolata), flowering over summer.

In various locations, garden escapees such as Wisteria Vines and other common garden species are evident. It is likely that these species seeded from the gardens of homes of the original settlers to the area.

Overall condition
The majority of the vegetation within the site has been subject to a long history of disturbance including clearing, agriculture, quarrying, spoil and fill deposition on site and other landscape modification. As a result, most of the forest in OMV has a weed-dominated understory.

However, in some instances the degraded areas are also being re-colonised by native canopy species such as the endemic Blue Gum (Eucalyptus saligna). Existing forest, even in degraded condition, provides important habitat for fauna recorded on or near the site.

The resilience of these bushland areas varies and is impacted by weed invasion as well as by construction of unauthorised tracks, inappropriate fire regimes, and issues relating to urban stormwater runoff.

Hornsby Park is a well maintained, traditional style landscape with manicured lawns, garden beds and hedges.

The lawn areas within the Hornsby Aquatic and Leisure Centre are well maintained.

Overall, the site bushland is in variable condition, ranging from very poor to good.

The bushland areas within Hornsby Park (western portion) surrounding road and structural developments associated with the quarry (frequently associated with fill slopes from roads), and along residential edges on the southern reserve boundary are in poorer condition.
4.3 Heritage
Aboriginal heritage

The Garigal and Darug Aboriginal peoples are known to have inhabited this area. A number of sites have been recorded containing potential archaeological deposits in adjacent bushland along the Benowie Track in Berowra Valley Regional Park. The findings indicate that the area was used for shelter and hunting.

There are a few theories about the naming of ‘Old Mans Valley’. This is suggested to be derived from an Aboriginal naming or otherwise is related to ‘Old Man’ Higgins, the early settler or the Grey Kangaroos that were said to inhabit the valley, but this remains for debate.

Early European heritage

The Higgins Family is considered the first permanent European settlers in the Hornsby area, commencing when Thomas Edward Higgins (II) (1800-1865) took up the grant on 250 acres of land ‘promised’ by Governor Brisbane in 1823. The grant was formally recorded in 1836, by which time the Higgins family had commenced clearing on the site. The family commenced timber-getting (particularly Ironbark, Mountain Ash, Turpentine and Cedar) and sawmilling for export to the city, with cleared lands turned to orcharding and market gardening. These activities were continued by the Higgins extended family up until the 1960s.

The site is recognised as one of rich European heritage through its settlement, logging, agricultural and quarrying history. Several elements remain intact in association with the lands originally settled by the Higgins family in the early 19th century. The Higgins family cemetery exists on the adjoining Hornsby Quarry site just to the western side of the OMV site. There are also tracks and staircases winding into the valley to the south and west of OMV built in the 1930s by unemployed relief workers. Known as the ‘Depression Steps’, the Higgins family were involved in their construction. Within OMV there is a cool room and a receptacle carved into sandstone and evidence of some of the eight Higgins family homes remains in OMV and on the adjoining Hornsby Quarry lands.

Thomas Higgins’ only son, also named Thomas (1832-1885), had inherited his father’s grant in 1868. Thomas (III) passed away in 1885 and in 1887 his wife, Ann Higgins, sold almost half the property to John Nobbs. John Nobbs called his land ‘Hornsby Park’ and subdivided it but the descendants of Thomas and Ann maintained a continuous presence of the Higgins family in OMV up until 1970 when Freda Jones, daughter of Percy Higgins, left the site allowing quarrying operations to expand further.

Hornsby Park

Hornsby Park historically consists of three public reserves which were amalgamated in 1973. The first, the eastern park area, was set aside in 1896 as a Recreational Reserve (this was the eastern sector of the first land grant in the area to Mr Thomas Higgins, made in 1836). The two large bushland plots to the west were added in 1918 and dedicated for public recreation.

It took until 1933 for work on the creation of a formal park to commence. The actual designer of the park is not known and landscape plans do not exist, however, it seems likely that a group of local nurserymen, R. Hazelwood, C. H. Davis and J. G. Walters, had a strong influence on the design and layout of the park.

A fountain with a monolithic basalt stone piece and plaque was erected in the open space in 1970 to celebrate the Bicentenary of Captain Cook’s arrival in Australia. An additional plaque was later installed, relating Aboriginal custodianship and connection to the land.

An Olympic size pool was built in 1962 and the Pine Tree incorporated within the enclosure, planted in 1932, was grown from seed of the tree at Lone Pine near Gallipoli. The park’s fountain was installed in 1968 and designated as a memorial to the landing of Captain Cook in 1770.

In 2013, development consent was granted for the demolition and replacement of the 1962 pool. The work also required the demolition of the Country Womens Association building and the Lone Pine tree.

In 2014 the new Hornsby Aquatic and Leisure Centre (HALC) was opened. In 2015, a Review of Environmental Factors (REF) was approved, opening the way for an upgrade of the park area to the east of the HALC. As part of the proposed works, due for completion in early 2016 the fountain will be re-designed, potentially incorporating the capacity for it to be accessible for low-key water play. This will include re-establishing water connection, installation of a pump and filter assembly as well as surface finishes for a re-circulating feature which is accessible.
Old Mans Valley

Old Mans Valley has a strong association with European settler history with the Higgins family taking an early land grant in the region, ‘promised’ in 1823 by Governor Brisbane but formally acknowledged in 1836. OMV contains two items of heritage significance, specifically identified in the Hornsby Shire Local Environment Plan as a State Archaeological site (HSLEP, item number 1539).

The two items found on OMV sit in proximity to each other in the southeastern corner of OMV and include a receptacle carved into a sandstone outcrop (which may have been a bath or basin) and a cool room, which is also carved into sandstone beneath a ledge. These two listed items form part of a single entry in the HSLEP, which includes other features found on the adjoining Hornsby Quarry lands, including the site of the original homestead and the later constructed Memorial located there, as well as the family cemetery. These elements are found in the southeastern corner of Hornsby Quarry (see photos on following pages).

Between 1947 and 1965 OMV was home to the Hornsby Radio Astronomy Field Station, where some 30 different experiments in radio astronomy were conducted. Australian Pioneer in radiophysics and radio astronomy and the first female radio astronomer, Ruby Payne-Scott (1912-1981), made a world-first discovery of types of solar bursts at the Field Station in 1948. The work of Payne-Scott and work by scientific teams conducted at the Field Station contributed greatly to pioneering studies in lunar, solar and galactic astronomy before the Field Station closed and relocated to Badgerys Creek in 1955, making way for a continuation of the expansion of quarrying on the site.

The old Higgins home on the former quarry lands had been demolished in 1970 and a monument erected on the quarry site by Fairley & Levers / CSR the following year to commemorate the pioneering family. In 1988 the National Trust added the Higgins Family Cemetery to its register of significant cultural heritage sites. Descendants of the Higgins family were involved with the project of restoration that occurred at the time.

In 1982, Council as landowner, approved filling in OMV to establish playing fields using overburden from the quarry. Until 1987, quarry overburden was used to fill near the western edge of the site leading towards the near-completion of a sportground at the site. In July 1988 Council approved a development application for additional landfill but the consent was overturned on appeal to the Land & Environment Court. As a result of the successful action taken by residents, filling ceased. No further land modification has since occurred at OMV.

Hornsby Quarry

Hornsby Quarry was worked as a hard rock quarry from the early 1960s for road base and gravel, operating until it became uneconomical due to poor quality of excavated material. The site is dominated by a large open excavation (approximately 90 metres deep) with steep, exposed slopes. Previous Quarry infrastructure also remains on the site such as the crushing facility.

The Quarry was zoned ‘Greenbelt’ under the County of Cumberland Planning Scheme in 1951. The site was later zoned ‘Local Open Space’ under the Hornsby Planning Scheme Ordinance in 1977. The State Government required that the Quarry be zoned ‘Local Open Space’ under the Hornsby Shire Local Environmental Plan (HSLEP) in 1994. The Open Space zoning at the time required Council to acquire the property upon receipt of a notice in writing from the owner to do so.

By the late 1990’s CSR determined that it was no longer viable to continue mining operations and abandoned further quarrying. In 2001, CSR made application under the provisions of the Environmental Planning & Assessment Act for Council to resume its quarry land adjoining OMV. The Act at the time contained a provision that made the acquisition compulsory. However, the parties could not reach agreement about the value of compensation. The matter went to the Land & Environment Court and Council took ownership of the quarry land in 2002.

Upon taking ownership of the property, Council requested the Valuer-General to determine the compensation payable to CSR Limited for Council’s compulsory acquisition of the site. The Valuer-General determined that Council would pay $25 million to CSR Limited for the market value of the land and $99,500.00 for disturbances associated with the compulsory acquisition.

At its meeting on 12 August 2009, Hornsby Shire Council considered a report concerning actions to determine the future use and management of the Hornsby Quarry and adjoining lands in Old Mans Valley. Council resolved to progress actions to fill the Quarry pit with virgin excavated natural material and that filling be limited to that necessary for safety, other operational reasons or where financially viable.

Photo 9: Two of the former Higgins family homes are seen here in OMV and in the adjoining Hornsby Quarry lands c. 1959, before being demolished by Fairley & Levers to make room for the expansion of quarrying operations.

Photo 10: Experiments conducted at the Hornsby Radio Astronomy Field Station (OMV) from 1947 to 1955 contributed greatly to pioneering studies in lunar, solar and galactic astronomy.

Photo 11: The ‘Depression Steps’ in lands adjoining OMV were built in the 1930’s by the Higgins family with the help of unemployed relief workers.

Photo 12: Part of the journey to OMV from Hornsby Park. The ‘Depression Steps’ have been restored.

Photo 13: Fountain constructed in 970 to celebrate the Bicentenary of Captain Cook’s arrival.

Photo 14: Field Station (in OMV) from 1947 to 1955 contributed greatly to pioneering studies in lunar, solar and galactic astronomy.
Council also resolved to prepare a Masterplan for Old Mans Valley that identifies a range of recreation facilities. As a result of the resolution portions of OMV to the east of the Quarry were partially developed for recreation use following adoption of a Plan of Management (POM) in 2012. In late 2012 Council constructed a popular mountain bike singles trail that extends across Hornsby Park and into OMV.

In 2012, Council adopted a POM for OMV. That POM is proposed to be superseded by this POM, and all the proposals within the OMV POM have been carried forward into it.

In October 2014, Council resolved to endorse a report from CLOUSTON Associates into future recreation uses of Hornsby Quarry. That report forms the basis of the masterplan and other proposals in this POM for the future use and management of Hornsby Quarry for recreation.

**Statement of Significance**

**Hornsby Quarry**

The Quarry is listed on the Heritage Register of the National Estate describing it (in part) as the “largest volcanic neck in the Sydney area”. The Hornsby Shire LEP also lists the volcanic diatreme within the quarry as a heritage item.

The Higgins family cemetery is listed as a heritage item of State Significance under the Hornsby Shire Local Environmental Plan 2013.

**Old Mans Valley**

The two items found on OMV sit in proximity to each other in the southeastern corner of OMV and include a receptacle carved into a sandstone outcrop (which may have been a bath or basin) and a cool room, which is also carved into sandstone beneath a ledge.

These two listed items form part of a single entry in the Hornsby Shire LEP (which includes other features found on the adjoining Hornsby Quarry lands, including the site of the original homestead and the later-constructed Memorial located there, as well as the family cemetery).

**Hornsby Park and Aquatic and Leisure Centre**

- Hornsby Park is heritage listed and is regarded as being of local significance (Hornsby Shire LEP, 2013)
- The Park falls within the Hornsby West Side Heritage Conservation Area (Hornsby Shire LEP, 2013)
- There are no recorded Aboriginal artefacts or relics on the site
- The sandstone steps, known as the ‘Depression Steps’ running through the bushland areas are thought to have been built during the Depression of the 1930s. The sandstone steps are listed in Hornsby Shire LEP as a heritage item.

![Photo 14: Receptacle carved into rock, possibly used for washing at one of the Higgins family homes.](image1)

![Photo 15: Small basin and the initials ‘PH’ and ‘JT’ are evident, the former possibly Percy Higgins.](image2)

![Photo 16: The cool room served as a fridge for Percy Higgins’ family.](image3)

![Photo 17: ‘Cool room’ formed of steel and concrete lining.](image4)

![Photo 18: The Higgins Family Cemetery](image5)

![Photo 19: The Higgins Family Cemetery](image6)
4.4 Overview of Current Use

The current uses within the site are limited to specific areas. The uses are a mixture of active and passive recreation activities associated with specific facilities provided by HSC. Figure 6 below indicates their location; Table 2 opposite lists and describes the current uses and facilities (see section 4.2 also) and the following pages provide photographs of some of the facilities.

Table 2: Current use and facility description and condition

<table>
<thead>
<tr>
<th>Current Use/facility</th>
<th>Description</th>
<th>Condition</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mountain bike trails (Old Mans Valley)</td>
<td>Six kilometres of single-track mountain bike trail consisting of a combination of narrow bushland trails and flowing one-metre-wide trails. At the bottom of the fire trail there is a green loop that can be safely ridden by beginners and young children. Local bike groups can apply for a permit to hold club events (such as races/competitions and bike camps for young people), with each event to be assessed before approval is granted.</td>
<td>The tracks are in very good condition. Local mountain bike clubs are involved in trail maintenance. In rainy weather the trail is closed to allow it to dry out in order for it to remain in good condition.</td>
</tr>
<tr>
<td>Bush walking trails, Rosemead Road track head, Benowie Walking Track and Great North Walk (Hornsby Park/OMV)</td>
<td>A 25km track along the Great North Walk (that extends from Sydney Cove to Newcastle). Access is from Rosemead Road (track head into southern portion of Hornsby Park) and there is a connection with the Depression Steps. This walk also links with Blue Gum Walk (A 4.3km walk starting at Rosemead Road and ending at Ginger Meggs Park, Valley Road (to the south west of the site).</td>
<td>The bush walking trails range from satisfactory to good condition. Some sections suffer from weeds. They are well signposted. The trail head at Rosemead Road is in very good condition and contains picnic shelters and signage.</td>
</tr>
<tr>
<td>Hornsby Aquatic and Leisure Centre</td>
<td>Equipped with heated pools, leisure pool with water features and slide for children; multi purpose rooms for club activities and dry recreation activities; kiosk and cafe. Activities include lap swimming, swimming lessons and squad, fitness classes.</td>
<td>The centre has recently been reconstructed and is in excellent condition and is well maintained.</td>
</tr>
<tr>
<td>Children's Playground (Northern side of Hornsby Park)</td>
<td>Play equipment suitable for young children</td>
<td>The play equipment was recently upgraded and new soft fall including rubber surfacing and mulch have been provided.</td>
</tr>
<tr>
<td>Hornsby Park and gardens (Picnic/Barbecue areas)</td>
<td>Picnic tables, barbecues and public toilets are provided on the northern side of the park</td>
<td>The park is in excellent condition. Some parts of the park are under re-design/construction at the time of writing. Overall the park is well maintained and remains a key feature of the Hornsby CBD.</td>
</tr>
<tr>
<td>Other Infrastructure (not publicly accessible)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Old Crusher Plant</td>
<td>A disused crusher machine, indoor storage areas and staff office/amenities building is located on Quarry Road. It is unsafe and there is no access to the buildings.</td>
<td>The buildings have been vandalised and have not been maintained in recent years. However the machinery and building structure are in the most part in tact. There is potential to refurbish the building for community use.</td>
</tr>
<tr>
<td>Higgins Family Cemetery</td>
<td>A small cemetery located in the surrounds of the quarry. The cemetery is not open to the public. Some bench seats and signage are provided.</td>
<td>The cemetery is visited and maintained by Higgins family descendants. The grounds are in a satisfactory condition. Some of the headstones have been damaged.</td>
</tr>
</tbody>
</table>
Photos 20: Aquatic Centre with views to OMV

Photos 21: Children’s playground in Hornsby Park

Photos 22: Hornsby Park recent upgrades

Photos 23: OMV mountain bike trail

Photos 24: OMV mountain bike trail

Photos 25: OMV mountain bike trail

Photos 26: Old crusher plant buildings

Photos 27: Old crusher plant building

Photos 28: Old crusher plant building

Photos 29: Rosemead Road walking trail head with shelters

Photos 30: Old crusher plant machinery
4.5 Key Issues

4.5.1 Land stability and spoil
Currently the Hornsby Quarry site is not publicly accessible. This is due to the instability of the quarry walls which were formed by excavating rock and leaving steep sides suitable for a mining operation but too steep for public access.

There are major concerns for public safety and therefore the site is completely closed off to the community.

The filling operation generated by the NorthConnex project will allow for fill to stabilise the lower section of the quarry void and allow Council to carry out additional stabilisation of the quarry walls to allow for safe public access into the Quarry in the future.

At this junction the proposed stabilisation methods have not been resolved.

The NorthConnex project would involve:

- Establishing the site.
- Hauling spoil by truck from NorthConnex to Hornsby Quarry.
- Stockpiling the spoil in Old Mans Valley.
- Placing spoil in the quarry void using a conveyor.
- Demobilising and rehabilitating the site.

The delivery of the spoil will see an increase in truck movements along the designated route.

Noise associated with trucks and machinery along the designated route and also within the quarry will have an impact on neighbouring residents.

4.5.2 Environmental sustainability
As previously discussed the condition of the vegetation across the site varies from good to poor. Generally the edges of the site are those most heavily vegetated and weed infested.

A balanced approach to the protection of some areas and opening up of other areas for community benefit needs to be achieved. In particular the Endangered Ecological Communities (EEC) (L and J) to the southwest of the quarry limits access to the rest of the site. Similarly the EEC between the Quarry and the OMV parklands restricts opportunities to physically link these two significant land parcels.

The protection, enhancement and potential reinstatement of water courses on or near site will add to the overall environmental sustainability and aesthetics of the site.

4.5.3 Landscape character
The study site is unique. The remnant quarry walls, void, lake and exposed diatreme formation combine to create a dramatic landscape only minutes a few walk from the centre of Hornsby. The surrounding bushland encloses the site creating a sense of remoteness from the city.

The site provides Hornsby Shire Council with the opportunity to create a highly memorable place for its residents and the wider Sydney community. There is the potential to open up the site for public enjoyment and to take advantage of the quarry landscape for types of recreation that are suited to the topography and landscape setting.

4.5.4 Heritage
The history of the three sites forms the basis of an interesting story within the landscape. The existence of specific items such as the Depression Steps, volcanic diatreme, cool room and cemetery adds to the richness of the site experience.

Allowing the community to see and experience the heritage items that are not publicly accessible is a key consideration for the future planning of the site.

4.5.5 Recreation potential
A variety of open space and recreation facilities could be provided within the site. The Recreation Potential Study for Hornsby Quarry and Old Mans Valley Lands identified a range of activities deemed to be suitable for particular areas within the site (see section 5.3.2 and 5.3.3).

Ultimately, due to the site’s size, unique character and setting, CBD location, ease of access from major roads and public transport and neighbouring Aquatic and Leisure Centre, the study area could become a regional attraction and hub for open space and recreation.

The study also identified Adventure Recreation Tourism as a possibility for part of the site. The additional value of potential income for Council (generated through leases etc.) presents a regionally significant site.

4.5.6 Pedestrian connections and legibility
With the exception of access to Hornsby Park there is limited street frontage and few pedestrian entrances into the overall site. The creation of a hierarchy of pedestrian entrances and pathways will be an important contributor in lifting the profile of the site within Hornsby CBD and allowing community access.

Retention and expansion of the mountain bike trails will also provide improved pedestrian path networks.

4.5.7 Access and transport
Despite the size and composition of the site, several land parcels have limited access points into the site:

- Quarry Road is the main point of vehicle access to Old Mans Valley and Hornsby Quarry. A second vehicle access way is available to the east of the site from Bridge Road where a steep fire trail enters the site and provides access to OMV.
- The Berowrie Walking Track follows Quarry Road through Hornsby Park and provides links to Berowra Valley National Park and the Great North Walk.
- To the north Dilkera Close, near Manor Road is indicated as an entry point to the Benowie Walking Track which links to Hornsby Park and Old Mans Valley.
- To the south west Rosemead Road off Dural Street is indicated as an entry point to the Benowie Walking Track.

Hornsby Park and Pool is accessed from Peats Ferry Road. Heritage stairs near the pool connect into Hornsby Park bushland.

Public Transport
The study area is well located with respect to public transport links. It is approximately 350m from Hornsby train station to Hornsby Pool; and 350m from Hornsby Train Station to Quarry Road. The site is located near multiple bus stops along Peats Ferry Road.

The regional potential of the site would be supported by these important public transport links.

Other facilities
Hornsby CBD is home to Hornsby TAFE, Hornsby Court House and Police Station, Council offices and Chambers, and retail and commercial uses. The site has the potential to link with other facilities and services in the vicinity and provide Shire residents with a major regional facility.

4.5.8 Urban context
The growing populations of the Hornsby, Waitara and Asquith suburbs will have an impact on the need for additional recreational space along and within the Pacific Highway/rail corridor.

A significant portion of new development in this area will be comprised of apartments. This will influence the nature of open space created at the site. It will need to function as a local park for residents walking or cycling distance as well as respond to the regional catchment of the site described in section 4.5.5.

4.6 Key Features and Opportunities
A special place
The combined land parcel of Hornsby Quarry, Hornsby Park and Old Mans Valley is a special place based on its environmental and heritage values.

The former quarry provides a unique and exciting landscape setting in close proximity to Hornsby CBD, enhanced by the dramatic level changes, exposed rock walls and waterbody.

A feeling of remoteness is experienced in the lower parts of the quarry where it is very quiet, and from where no built form can be seen. The quarry has its own microclimate and bushland backdrop that reinforces the sense of remoteness and the distinctive qualities of the overall site experience.

It is considered that as many of these landscape qualities should be retained as possible to create a unique landscape and recreation experience for future users of the site.

An exciting opportunity exists for the Hornsby Shire community. Retention and enhancement of the existing environment can be complimented by unique recreation experiences that build upon the site’s natural and intrinsic qualities. Hornsby Shire Council has the chance to create a regional attraction that could have long term state, national and international appeal whilst also meeting the needs of the local community.

Table 3 (over the page) identifies key features/issues and specific opportunities for the site. The reference numbers are linked to the issues listed in section 4.5.
<table>
<thead>
<tr>
<th>Ref no.</th>
<th>Key Feature/Issue</th>
<th>Opportunity</th>
</tr>
</thead>
</table>
| 4.6.1   | Land stability and spoil | - Utilise NorthConnex spoil and relocated existing site material to stabilise quarry walls.  
- Allow public access to Hornsby Quarry (after stabilisation is complete). |
| a      | Stabilisation   | b      | Landform   | - Utilise NorthConnex spoil and relocated existing site material to create desired park landform within quarry void. |
| 4.6.2   | Environmental sustainability | a      | Vulnerable species | - Protect habitat where vulnerable species are known to occur.  
- Improve biodiversity and connection with adjacent natural areas through bush regeneration works and management of overland water flows.  
- Identify gaps in vegetation/wildlife corridors. Plant native, endemic species in gaps. |
| b      | Endangered communities | c      | Watercourses | - Implement maintenance regimes and weed removal programs as part of the creation of public parks within Hornsby Quarry.  
- Improve maintenance regimes and weed removal programs in other bushland areas within the site.  
- Improve the park's environmental capacity by retaining remnant vegetation and incorporating new native vegetation where appropriate. |
| d      | Weed management | b      | Path networks | - Reinstate, where possible, water courses that have been removed or modified.  
- Create an urban wetland which helps collect and treat storm-water run-off and helps mitigate down stream flood/flow issues. |
| c      | Watercourses | b      | Car parking | - Protect heritage items.  
- Allow access to heritage items such as the Higgins Family Cemetery (guided walks or full access).  
- Create a heritage trail through the site.  
- Re-use old quarry buildings if building condition is suitable and the new purpose fits with the uses and management of recreation facilities at the quarry. |
| 4.6.3   | Landscape character | a      | Special place | - Create 'pockets' that are isolated from the noise and pace of the urban environment.  
- Retain the sense of scale and depth of the Quarry void.  
- Introduce uses and features that enhance the unique character of the site. |
| b      | Views | a      | Public Transport | - Enhance views across the site and to Berowra Valley.  
- Create a mixture of views within the site including framed, open and filtered views.  
- Provide interpretative signage and public art to express the Aboriginal culture of the area.  
- Involve local indigenous communities in the masterplan process.  
- Provide links to other known Aboriginal relics and sites in the area. |
| 4.6.4   | Heritage | a      | Car parking | - Provide interpretative signage and public art to express the Early European heritage of the site.  
- Protect heritage items.  
- Allow access to heritage items such as the Higgins Family Cemetery (guided walks or full access).  
- Create a heritage trail through the site.  
- Re-use old quarry buildings if building condition is suitable and the new purpose fits with the uses and management of recreation facilities at the quarry. |
| b      | Early European heritage | b      | Other facilities | - Provide interpretative signage and public art to express the Aboriginal culture of the area.  
- Involve local indigenous communities in the masterplan process.  
- Provide links to other known Aboriginal relics and sites in the area. |
| 4.6.5   | Recreation potential | a      | Types of recreation | - Provide multiple entries into the site at different scales including pedestrian and vehicle.  
- Provide links between road frontages with site facilities. |
| b      | Unique opportunity | c      | Leases/licenses | - Introduce a signage strategy including hierarchy of signs and maps.  
- Use public art and landmarks to aid wayfinding. |
| 4.6.6   | Pedestrian connections and legibility | a      | Entrance | - Explore opportunities for TAFE to utilise site parklands and bushland areas for education purposes. |
| b      | Path networks | c      | Wayfinding | - Explore improvised pedestrian connections to Manor Road, Rosemenad Road and Summers Avenue.  
- Utilise existing paths and steps as part of the path network.  
- Connect the three land parcels to one another.  
- Provide good pedestrian connection to Peats Ferry Road and Hornsby Park east. |
| 4.6.7   | Access and transport | a      | Public Transport | - Introduce pedestrian/cycle links between the site and Hornsby Station, bus stops and Hornsby CBD.  
- Create a pedestrian dominated parkland with restricted vehicle access (in line with retaining sense of remoteness and quietness).  
- Limit car parking to upper area of site.  
- Limit vehicle access to lower area of site. |
| b      | Car parking | c      | Other facilities | - Provide improved pedestrian/cycle links between the site and Hornsby Station, bus stops and Hornsby CBD.  
- Create a pedestrian dominated parkland with restricted vehicle access (in line with retaining sense of remoteness and quietness).  
- Limit car parking to upper area of site.  
- Limit vehicle access to lower area of site. |

Table 3: Key features and opportunities
5.0 Indicative Masterplan

5.1 Introduction

Hornsby Shire Council is required to address a number of opportunities and pressures in its ongoing management of Hornsby Park, Old Mans Valley and Hornsby Quarry. The filling of the quarry, the recreation potential of the site and the changing demographics and character of the local community, provide a backdrop to this decision making process. A masterplan is required to optimise the community benefit of the parkland.

5.2 Objectives and Performance Targets of the Masterplan

The objective of the POM and associated masterplan is to identify the scope and scale of permissible development in the site. Table 4, on the following pages provides a list of Core Objectives and their corresponding performance targets.

Part 2, The Action Plan identifies how Council proposes to achieve the objectives and performance targets required by development proposals. The Action Plan also identifies how Council proposes to assess its performance with respect to these.

5.3 Masterplan Development

Previous studies

Prior to the preparation of this over arching POM a separate POM was prepared for Old Mans Valley. As part of the POM process HSC undertook an extensive community engagement process. This stage of consultation took place in 2010 and was led by community engagement consultants Twyfords and sought input on the most appropriate recreation uses for the OMV area. The process confirmed that the community overwhelmingly expected the development of OMV to accommodate a variety of recreation users in varied settings and identified a range of criteria that Masterplan proposals could be assessed against. The Twyfords Consultant Report on the Community Engagement Process for Old Mans Valley Masterplan can be found in Appendix 1 of the OMV POM report (see section 2.5).

In 2013 CLOUSTON Associates, in association with Montemare Consulting prepared a Recreation Potential Study for Hornsby Quarry and OMV. The study recommended that Council pursue the adventure recreation tourism opportunity for the site as part of an overall masterplan for the site.

Design options

The Recreation Potential Study for Hornsby Quarry and Old Mans Valley Lands identified three main design options for the filling of Hornsby Quarry:

- Option 1 - 1 million m3 of external fill. OMV would be largely unchanged.
- Option 2 - 400,000 m3 of external fill accompanied with 600,000m3 from OMV.
- Option 3 - zero volume of external fill relying on 600,000m3 from OMV (resulting in steeper landforms in the quarry parklands).

Each option was evaluated against a set of criteria including social, environment and heritage, quarry character and other technical issues.

Option 1 was the highest scoring Option. This was mostly due to the fact that no excavation works within OMV were required ie. usable open space was maximised. Access options, cultural events and opportunities for community events programming were more favourable and the ‘site story’ or ‘quariness’ was more intact.

The overall vision and masterplan are presented on the following pages.
### Core Objectives Performance targets

<table>
<thead>
<tr>
<th>Sportsground core objectives</th>
<th>Performance targets</th>
</tr>
</thead>
</table>
| (a) to encourage, promote and facilitate recreational pursuits in the community involving organised and informal sporting activities and games, and | 1. A balanced provision of recreational opportunities in the park that address Shire-wide sporting needs where possible, achieving the best use of subject lands for community benefit.  
2. Provision of enhanced informal use park areas that cater for day to day community recreational use. |
| (b) to ensure that such activities are managed having regard to any adverse impact on nearby residences. | 1. Licence restriction of hours of operation, design incorporates noise management at necessary locations.  
2. Provision of on-site parking to limit parking impacts on adjoining streets.  
3. Provision of more efficient on-street parking where possible. |

<table>
<thead>
<tr>
<th>Park core objectives</th>
<th>Performance targets</th>
</tr>
</thead>
</table>
| (a) to encourage, promote and facilitate recreational, cultural, social and educational pastimes and activities, and | 1. Leases, licenses and permitted uses authorised by this plan are in accordance with the plan’s objectives.  
2. A balanced provision of recreational opportunities in the park that address identified recreation needs and opportunities for community benefit.  
3. Provision of enhanced informal use park areas that cater for day to day community recreational use.  
4. Ensure that such activities are managed having regard to any adverse impact on nearby residences. |
| (b) to provide for passive recreational activities or pastimes and for the casual playing of games, and | |
| (c) to improve the land in such a way as to promote and facilitate its use to achieve the other core objectives for its management. | |

<table>
<thead>
<tr>
<th>Natural Area core objectives</th>
<th>Performance targets</th>
</tr>
</thead>
</table>
| (a) to conserve biodiversity and maintain ecosystem function in respect of which the land is categorised as a natural area, and | 1. Protect and enhance endangered communities.  
2. Protect and enhance areas of habitat known to support vulnerable species.  
3. Identify any specific areas of bushland to have restricted access.  
4. Allow community access to natural areas. Where this is not possible consider controlled access such as guided walks.  
5. Provide interpretive signage and information regarding natural areas. |
| (b) to maintain the land, or that feature or habitat, in its natural state and setting, and | |
| (c) to provide for the restoration and regeneration of the land, and | |
| (d) to provide for community use of and access to the land in such a manner as will minimise and mitigate any disturbance caused by human intrusion, and | |
| (e) to assist in and facilitate the implementation of any provisions restricting the use and management of the land that are set out in a recovery plan or threat abatement plan prepared under the Threatened Species Conservation Act 1995 or the Fisheries Management Act 1994. | |

Table 4: Core objectives and associated performance targets

<table>
<thead>
<tr>
<th>Areas of Cultural Significance core objectives</th>
<th>Performance targets</th>
</tr>
</thead>
</table>
| (1) The core objectives for management of Community Land categorised as an area of cultural significance are to retain and enhance the cultural significance of the area (namely its Aboriginal, aesthetic, archaeological, historical, technical or research or social significance) for past, present or future generations by the active use of conservation methods. | 1. Retain items of cultural significance.  
2. Repair/refurbish items of cultural significance where appropriate.  
3. Where appropriate re-use disused buildings/facilities for the community benefit.  
4. Provide interpretive signage and information regarding the item(s) of significance. |
| (2) Those conservation methods may include any or all of the following methods: | |
| (a) the continuous protective care and maintenance of the physical material of the land or of the context and setting of the area of cultural significance, | |
| (b) the restoration of the land, that is, the returning of the existing physical material of the land to a known earlier state by removing accretions or by reassembling existing components without the introduction of new material. | |
| (c) the reconstruction of the land, that is, the returning of the land as nearly as possible to a known earlier state, | |
| (d) the adaptive reuse of the land, that is, the enhancement or reinforcement of the cultural significance of the land by the introduction of sympathetic alterations or additions to allow compatible uses (that is, uses that involve no changes to the cultural significance of the physical material of the area, or uses that involve changes that are substantially reversible or changes that require a minimum impact). | |
| (e) the preservation of the land, that is, the maintenance of the physical material of the land in its existing state and the retardation of deterioration of the land. | |
| (f) A reference in subsection (2) to land includes a reference to any buildings erected on the land. | |
The Vision
"From quarry to park...the beginning of a new story"

Hewn from ancient rock right next to Hornsby’s urban heart the layered timeline of this former quarry reveals story and value in every stratum - more than a dramatic landscape, this sculpted landscape is the face of past industry and the shape of a new stage on which Hornsby Shire’s community can engage with their natural legacy and urban lifestyle.

A place for adventure, challenge and rejuvenation, this gateway landscape links ridge to river, city to bush and people to place.

Masterplan Principles
- Local living: Hornsby’s parkland hub, meeting the needs of the current and future local community for recreation and cultural experiences in a bushland setting.
- Tourism and economy: A centre for adventure tourism for the Northern Sydney region, driving local economic development and urban renewal.
- Environment and heritage: Renewing Hornsby’s natural systems and connecting community to Hornsby’s rich heritage and evolving story.
- Return on investment: Leveraging commercial opportunities that enhance the leisure experience and deliver a financially sustainable community asset.

5.3.1 New parkland assets
By opening up Hornsby Quarry the community will have access to 45ha of regional parkland. The new parkland in the heart of Hornsby will provide a variety of recreation opportunities.

A range of features will be provided as part of the filling of the quarry and the rehabilitation of the site (see Figure 8 over page for number locations):

1. Hornsby Aquatic and Leisure centre
   As an existing and recently opened facility the centre will continue to serve the local community. There is an opportunity to improve walking tracks and paths between the centre and the parklands.

2. OMV Sportground
   As described in the OMV POM there is an opportunity to create a sportsground, catering for a variety of sports within the cleared area.
    Associated infrastructure, such as car parking, club house and amenities would also be located here.

3. Playground
   Provision of a regional playground, catering for all ages and abilities will be a key feature of the parklands. Other play areas including the existing Hornsby Park play area will form part of a play network within the parklands.
   The site also lends itself to opportunities for imaginative and nature based play.

4. Picnic areas
   Spaces for families, friends and community groups to gather for picnics, barbecues and informal games will be provided at strategic locations within the parklands. Typically these areas will include manicured lawns, picnic settings and shelters, barbecues, seating and tree planting.

5. Mountain bike track
   The mountain bike tracks in OMV will be retained and extended to other areas of the parklands, also extending into the quarry area. This will create the opportunity to construct different types of tracks and cater for a range of ages and abilities.

6. Lookouts
   By providing lookouts throughout the parklands the scale and character of the site can be experienced. Lookouts could also include interpretative signage explaining the cultural and natural heritage of the site.

Figure 7: ‘Vision’ artists impression
1. Hornsby Aquatic and Leisure centre
2. OMV Sportsground
3. Playground
4. Picnic areas
5. Mountain bike track
6. Lookouts
7. Ponds and wetlands
8. The Lake
9. Old Crusher Plant
10. Natural amphitheatre
11. Bush walking trails
12. Higgins Family Cemetery

Figure 8: Indicative Masterplan
5.3.2 Range of recreation experiences
Within such a large parkland area a variety of recreation experience could be provided for. These could include:

- Picnics and barbecue
- Events/festivals
- Play (adventure, imaginative)
- Informal ball games
- Structured competitive sports (OMV):
  - Soccer
  - Australian Football League (AFL)
  - Rugby league
  - Rugby union
  - Cricket
  - Athletics
  - Touch football
- Outdoor fitness/exercise equipment
- Walking/jogging
- Dog walking (include Dog off leash)
- Mountain biking
- Bushwalking
- BMX pump track (or track with potential for competition)
- Guided walks (tourism/income potential)
- Water based activities:
  - Swimming/paddling in water body
  - Fishing
  - Bird watching

5.3.3 Adventure recreation opportunities
The landscape character of the site lends itself well to the provision of adventure style recreation activities. The bushland setting, changes in height, water body and rock walls could be utilised for a variety of activities that are not on offer elsewhere within the Shire.

This would provide a unique recreation experience for residents and also has the potential to provide an income to Council for the future maintenance and development of the site.

Types of adventure recreation activities that could occur within the parklands may include:

- Mountain biking
- Zip line
- High ropes
- Tree tops walk
- Kayak/canoe/rafting
- Scuba dive training
- Zorbing
- Summer sledding
- Triathlon
- Abseiling and rock climbing including natural and man made structures.

5.3.4 Access and circulation
A series of new entrances are identified on the indicative masterplan:

- Major vehicle entrance at the intersection of Pacific Highway and Dural Street.
- Major vehicle and pedestrian/cycle entrance at the intersection of Quarry Road and Dural Street.
- Key vehicle and pedestrian/cycle entrance off Quarry Road, near the old crusher plant.
- Vehicle and pedestrian/cycle entrances at:
  - Bridge Street
  - Fern Tree Close
- Pedestrian entrances, linking to existing walking trails:
  - Dilkera Close
  - Rosemead Road

A new internal road with bus services will provide visitors with direct access to the parklands.

Bridges are also proposed at key locations where existing levels are steep. This will improve accessibility to different parts of the site.

The existing walking trails will be extended to create a series of circuit paths and loops through the different landscape settings.

Car parking within the parklands will be limited to key areas associated with infrastructure such as OMV Sportsground.

Photos 31 to 34: A mixture of formal, structured sports that could be accommodated on site

Photos 35 to 37: A mixture of adventure recreation opportunities including high ropes courses, rock climbing and adventure play

Photos 38 to 39: Types of water based activities
5.3.5 Enhancement of natural and cultural heritage

There are several opportunities to enhance the natural heritage of the site:

- Bushland areas:
  - Bush regeneration works.
  - Weed removal.
  - Identify gaps in vegetation/wildlife corridors. Plant native, endemic species in gaps.
  - Consideration of some ‘no go’ areas where endangered communities can re-establish. Over time it may be come appropriate for those areas to become accessible.

- Watercourses:
  - Reinstall, where possible water courses that have been removed or modified.
  - Create an urban wetland/series of ponds which helps collect and treat storm-water run-off and helps mitigate down-stream flood/flow issues.
  - Utilise lake as a potential bioretention/filter system.

- Views:
  - Maintain long views from the eastern side of the site, especially the Hornsby Aquatic and Leisure Centre to Berowra Valley.
  - Create a mixture of views within the site including framed, open and filtered views.

- New tree planting:
  - Plant trees and other vegetation for shade and amenity throughout the parklands.
  - Use endemic species.
  - Particular opportunities exist along the new internal road, car parking areas, on the edges of the OMV sportsground and within passive parklands.

The two main cultural heritage features of the masterplan are currently not publicly accessible:

- Crusher plant - ideally this building would be refurbished and have a community focus.
- Higgins Family Cemetery - ideally the cemetery would be open to the public, either as general access or by guided walks.

The Depression steps, cool room and receptacle are already accessible.

Photos 40 to 47: Some passive parklands activities: walking, picnics and social gatherings, play areas and community events.

5.4 Staged Implementation of the Masterplan

The following table gives an indication of the proposed staging of the masterplan:

<table>
<thead>
<tr>
<th>Stage</th>
<th>Scope</th>
<th>Timeframe</th>
</tr>
</thead>
</table>
| Stage 1 | NorthConnex agreement finalised (late 2015)  
Quarry filling commences (early 2016)  
Community engagement for future uses (mid 2016)  
Preparation of Detailed Masterplan (2016-2018)  
Quarry filling is completed (mid 2018) | 1 - 3 Years |
| Stage 2 | Quarry wall stabilisation commences (late 2018) | 2 - 3 Years |
| Stage 3 | Parkland construction commences (2021)  
Parklands open (2022) | 5 + Years |

Table 5: Staging Plan
5.4 Scale and Intensity of Use and/or Development

5.4.1 Mountain Bike Trail facilities

Development of facilities including a basic amenities building, bike trails and a ‘Pocket Park’ skills facility will proceed in OMV.

Proposed trails offer varying degrees of difficulty and utilise much of the Quarry and OMV site, also extending into the adjoining Hornsby Park. The Trails will utilise existing trails in bushland and open space areas where available. A large proportion of the trail network passes through degraded bushland areas and provides appropriate terrain for the intended purpose.

Some of the existing trail developments in OMV will be impacted by the proposed filling operation and future underground and groundwater developments. Affected sections of trail will be relocated with connection to other areas retained via shared pedestrian and cycle pathways. While this arrangement remains in place, the surrounding environment will be managed as open space and unstructured recreational parkland. Trails in bushland and upland areas of OMV and trails which link to Hornsby Park are not impacted by short or long-term underground and groundwater development proposals. Trails into and through the quarry area will proceed after stabilisation works are completed.

A specifically designed skills development facility known as a Pocket Park may proceed towards the southern end of OMV, easily accessible from the existing fire trail and vehicular entrance. The Pocket Park will provide facilities for all ages and abilities to provide a platform for learning riding skills. The Pocket Park will contain the following elements:

- A ‘Pump Track’ that caters for beginner through to advanced riders (‘Green Circle’ to ‘Black Diamond’ levels).
- A progressive skills area of low-lying obstacles and challenges.
- Dirt jump lines constructed of compacted earth.

All mountain bike trails occurring on land in OMV have been designed to avoid environmentally and culturally sensitive areas and the bushland environment.

Anticipated levels of use could involve up to 400 bike riders on peak Saturdays and Sundays across OMV and the Hornsby Park trails for event use. This figure would be considerably less on non-event weekends and much lower use will occur on weekdays. The frequency of club events will be limited, for short-term events involving weekend daytime use and by application to Council in accordance with relevant conditions. The entire proposed network including trails in OMV, the quarry and the adjoining Hornsby Park area is not considered substantial enough to hold large scale events. In the case of very wet conditions or on Total Fire Ban days, cross-country trails will be closed.

Cross-country trail ‘single tracks’ will be constructed in situ on natural surfaces to a width of up to one metre in varying terrain through intact bushland, degraded bushland and non-bushland areas. Where intact bushland exists in good condition, trails will be restricted to narrow dimensions.

All trail developments will consider issues associated with road crossings and environmental flows, incorporating slowing devices and/or signage to trails and roadway areas. Motor bikes will not be permitted to use bushland. The restricted dimensions of trails will not be attractive other than for pedal-driven use, which also ensures that noise impacts will be low.

5.4.2 Park facilities

Park facilities are taken to include those occurring in land categorised as ‘Park’ including the section of Hornsby Park fronting Peats Ferry Road, the central area of the quarry and sections of OMV, but not including the sportsground. The park area may contain:

- Open space with lawns and gardens.
- A lake and other ponds and watercourses, a large picnic area.
- A natural amphitheatre for public gatherings and performances.
- Two large playgrounds, one in Hornsby Park and one in OMV.
- Public toilets.
- Barbecue picnic shelters and possibly a kiosk.
- A repurposed crusher plant that may be used as a visitor centre, environmental centre or for recreation such as indoor climbing.
- Walking tracks and mountain bike tracks.
- Community garden.

The park developments will complement other facilities including the mountain bike trails and sportsground. Times of use would generally be confined to daylight hours. On average weekdays visitor numbers to the park areas would be modest (probably fewer than 100). On average weekends, it may be expected that attendance may peak at several hundred visitors, especially for the larger events.

The parkland would be used casually with car parking for up to 40 cars estimated to be required at any given time. As the park grows in popularity over time car parking may need to be considered.

5.4.3 Sportsground facilities

The sportsground is expected to be developed as a single large oval up to a size of approximately 165 by 135 metres, supported by an amenities building with toilets, changerooms and canteen. Spectator facilities such as grassed embankments and seating should be provided and complemented by vehicular parking areas. The field is expected to be used for soccer, rugby or hockey in winter and softball or cricket in summer. They will be used for weekend local club competitions, weekday school use and weekend evening training under lights.

The sportsground will be used for sport competitions that do not generate large numbers of spectators. The majority of visitors will be playing participants, officials, coaches and volunteer supporting club members. The sportsground is expected to generate the following usage levels:

- Match days in winter season: an average of approximately 50 car movements an hour with a peak or up to 112 movements in a busy hour when games change over (based on the use of two senior sportsfields for soccer or football use). In summer: an average of 80 car movements an hour with a peak or up to 160 movements in a busy hour when games change over (based on four softball diamonds) or a peak of 40 car movements in a busy hour (based on baseball use).
- Training in winter season: only players and coaching staff of the home club only in attendance. About 30 car movements an hour. Most training finished before 9pm, lights out by 10pm.
- Match days in summer season: Cricket training may include up to four teams training during daylight hours.
- Should softball, baseball or athletics become the dominant summer sport instead of cricket, the number of visitors may increase up to fourfold.

Council received a Preliminary Noise Assessment prepared by Wilkinson Murray in 2009. This assessment considered the development potential of a number of sportsgrounds and an indoor recreation centre in OMV. Such scale of development is no longer proposed and no indoor centre forms any part of the current proposal.

As noted above, a large oval is proposed which may lead to a maximum concurrent usage of four softball diamonds. The study found that the site has some limitations, due to the potential impact of traffic movements, rather than noise generated by people using or spectating at the sportsground.

It also noted that, due to very low background noise levels adjoining OMV, activities on the site will be audible to nearby residences. The study found that if another facility such as an indoor centre forms any part of the current proposal, the requirements for noise amelioration associated with the sportsground will be addressed at a later stage, when a Review of Environmental Factors (REF) is prepared for the range of proposed developments, in accordance with the requirements of the EP&A Act 1979.
6.0 Categorisation

6.1 Explanation of Categorisation Mapping

For the purposes of this Plan of Management, it is necessary to identify a categorisation of land, as mapped (Figure 9, over the page), which reflects Councils’ proposed use of the Community Land for Hornsby Park, Old Mans Valley and Hornsby Quarry, in accordance with the Local Government Act 1993, Division 2 - Use and Management of Community Land.

The Masterplan (Figure 8) provides an illustration of an intended arrangement of facilities in Hornsby Park, Old Mans Valley and Hornsby Quarry, which includes the development of new recreation facilities, new entries and pathways through the park, formalised road edge parking, and additional street tree planting. The Masterplan layout responds to and enhances existing site conditions, and the proposed recreation facilities are contained within appropriately categorised areas for future management.

The adoption of this POM will legislatively enable appropriate development works to be carried out within the various categorisation zones. Adoption would also require commitment to management of the lands in Hornsby Park, Old Mans Valley and Hornsby Quarry in accordance with the objectives outlined in the Action Plan forming Part 2 of this POM.

It is noted that Crown Reserve 1036828 is not required to be categorised under the Crown Lands Act.

6.2 Land categorised as ‘Area of Cultural Heritage Significance’

In the south-eastern corner of OMV and in the centre of Hornsby Quarry there are a number of areas of land proposed for categorisation as an ‘Area of Cultural Significance’. They contain elements within it that are remnants of early settler habitation on the land and the volcanic diatreme remnant on the quarry face. The receptacle carved into a rock outcrop and a cool room incorporated under a rock ledge are situated in the location of a former home of the settler Higgins family. There is also the Higgins family cemetery, containing the burial places of early settlers. The cemetery is listed in Hornsby Shire Council’s Local Environmental Plan as being of State heritage significance.

6.3 Land categorised as ‘Sportsground’

The extent of the area devoted to the oval and ancillary facilities in OMV is contained by the area proposed to be categorised as ‘Sportsground’ on the Categorisation Map. This area will be impacted by construction requirements for the oval and development of a roadway on the northern end of the oval that is expected to serve as a construction access to the quarry lands for filling and preparation of that area for parkland. No part of the area categorised as ‘Sportsground’ impacts on bushland area that is in good condition. The categorisation of this land does not exclude the potential for development of habitat or bushland regeneration but would enable the development of a sportsground, roadway, mountain bike trails, carpark and ancillary sportsground facilities to be developed on that land.

6.4 Land categorised as ‘Park’

The central park areas in the quarry and OMV which will be improved as informal recreation areas including lawns, a pond, pathways and play equipment will be categorised as “Park”. These are areas not required for organised sport, not devoted to the protection of watercourses, vegetation and/or habitat and are heavily impacted by past quarrying and landfill operations. Such categorisation does not exclude regeneration of habitat or other environmental design outcomes on these lands but does enable development for recreation purposes, and which accord with the Masterplan in this POM. The ‘Park’ categorisation represented on Figure 9 also extends to the entry points to the site from the south and to the north-east, where it is anticipated that future access will be required for the use and enjoyment of all recreation facilities.

6.5 Land categorised as ‘Natural Area’

The lands categorised as ‘Natural Area – Bushland’ and ‘Natural Area – Watercourse’ occur in OMV and the quarry fringes. The Community Land parcels to the west of the quarry enclose bushland areas, including some Endangered Ecological Communities. These bushland areas have been assessed as having high resilience to further weed infestation. Such areas have been assessed and mapped on site by Council’s Environmental Scientists and generally do not include heavily weed-infested areas or developed park areas.

On-site assessments have concluded that there are substantial weed-dominated areas in the quarry and OMV that are economically unsustainable for rehabilitated as bushland.

Such impacted areas are not categorised as ‘Natural Area – Bushland’ with the exception of the retention of some weedy but vegetated buffer zones surrounding drainage lines and watercourses entering OMV from the northern residential area and running along the watercourse and along the western boundary of the quarry.

The categorisation of these areas as ‘Park’ or ‘Sportsground’ does not preclude rehabilitation as bushland as landscaped areas to support and enhance recreation facilities.
PROPOSED COMMUNITY LAND CATEGORISATION IN OLD MANS VALLEY, HORNSBY QUARRY & HORNSBY PARK

Legend: Community land categorisations
- Natural Area (bushland, watercourse)
- Park
- Sportsground
- Area of Cultural Significance (ACS)

Legend: Heritage Features
- Cool Room
- Sandstone Receptacle
- Heritage Steps

Figure 9: Land categorisation map
7.0 Operational Proposals

7.1 Maintenance

Council is responsible for maintenance of Hornsby Park, Old Mans Valley and Hornsby Quarry to a standard that responds to the requirements outlined in this Plan of Management. Part 2 - Action Plan identifies a specific maintenance approach that will be adopted for the upkeep of the asset. Council utilises Council staff, contractors and voluntary resources to assist in meeting the targets identified.

7.2 Leases and Licenses

Pursuant to the provisions of Section 46 Parts (1)(b), (2), (4)(a) and (5) of the Local Government Act 1993, Council may lease or license Community Land in a Plan of Management for purposes that are also consistent with the land categorisation and with this POM.

The Local Government Act requires that all grants of all estates and any lease or licence of Community Land is expressly authorised by a Plan of Management. In accordance with the Act, this Plan of Management expressly authorises leasing and licensing which formalises the use of Community Land by groups, commercial organisations and/or individuals providing facilities or services for public use that is also in accordance with the core objectives for the category of Community Land and objectives of this Plan of Management.

Activities must be compatible with the zoning of the reserve and provide benefits, services or facilities for users of the land. The terms and conditions of a lease should ensure property management and maintenance, and that the interests of Council and the public are protected.

A lease is generally required where exclusive control of all or part of an area by a party is proposed or desirable in the interest of management of the area. A licence is generally required where intermittent or short-term occupation or control of all or part of an area is proposed. A number of licences can apply at the same time provided there is no conflict of interest.

The maximum allowable period for leases/licences on Community Land under the Local Government Act 1993 is 21 years for purposes consistent with the categorisation and core objectives of the particular area of Community Land. Community Land may only be leased or licensed if public notice is given, unless exempted under the Local Government Act 1993. Activities exempted are listed in Appendix 4 – Leasing and Licensing of Community Land.

A lease, licence or other estate may be granted for the provision of public utilities and works associated with or ancillary to public utilities, or may be granted, in accordance with an express authorisation in a POM.

Future Uses

When current leases expire, Council should reassess the lease and licensing arrangements. Issues to be considered when reassessing leases or entering into new agreements include:

- Ensuring all leases and licences are based on a sound asset management basis with rents and charges having regard to market values and other social and economic factors.
- Ensuring all leases and licences meet the requirements of relevant State and Local Government Acts and Council town planning controls.
- Ensuring proposed activities are compatible with the core objectives established in the Local Government Act.
- Negotiating greater financial returns which will contribute to management and maintenance of Community Land.
- Requiring the lessee to carry out improvement works to the leased facility.

All future lease / licence arrangements entered into shall be in accordance with Council's Policies CSISAS 12 – Delegation of Authority to Grant Lease / Licence Agreements, CSISAS 13-Use of Council Buildings by Kindergartens and CSISAS 14 -Leased/Licence of Council Land and in accordance with requirements of the Local Government Act 1993.

Council Policy CSISAS 14 states that the maximum length of lease/licence of Council land will generally be five (5) years. Council may however give consideration to granting an additional period of tenure where special circumstances warrant this occurring.

Where a lease arrangement has been entered into with Council for Community Land, subleasing of the land must be in accordance with the requirements of section 47C of the Local Government Act 1990.

This Plan of Management authorises the following types of leases and licences for Community Land within Hornsby Park, Hornsby Quarry and Old Mans Valley:

7.2.1 Leasing and Licensing of Sports Facilities

The granting of leases/licences are expressly authorised for use of sportsgrounds for activities permissible under this Plan of Management, the Hornsby Shire Local Environment Plan 1994, the Local Government Act 1993 and pursuant to Development Consent if required. The following types of sports facility licences will be granted for the exclusive use of sportsgrounds (including playing fields, change rooms, and canteen) or courts (including netball, basketball and/or tennis courts) at nominated times.

Licences and Leases for Sportsgrounds

The granting of leases or licences is expressly authorised by this Plan of Management as required for sports that run on either a summer (September to March) or a winter (March to September) competition basis, or competitions/sports programs that continue through the year, and possibly from year to year for a period of up to 21 years.

The range of sports possible include but is not restricted to, clubs and associations engaged in Australian Rules football, rugby league or rugby union football, soccer, baseball, softball, T Ball, cricket, athletics, touch football, hockey, netball, basketball and tennis, cycling, orienteering, horse riding and dog agility competition, and training in all these sports.

Leasing or licensing for the operation of restaurants, cafes, canteens, kiosks or other food outlets are also expressly authorised for a period of up to 21 years.

Licences may cover competition/program events on Saturdays, Sundays and public holidays (after 8am) and Friday and Saturday evenings (twilight events in summer).

Licences may also cover training Monday to Friday including some during daylight hours, but predominantly for training from 5pm to 10pm. During these times of use the club or association will have exclusive use of the sportsground.

Licences will generally be granted for periods of a single sports season or a year, renewable annually or as deemed appropriate by Council. In some circumstances leases or licences may be granted for periods of more than a year and up to 21 years (with the consent of the relevant Minister and where stipulated in legislation), particularly where a hirer has invested in capital improvements at a park. Such a lease or licence may cover an entire building or identified facilities and buildings within a park.

To manage ground wear and maintain the use of grounds use within carrying capacity and to meet the needs of Hornsby Shire residents, limits of use will be placed on the allocation of sportsgrounds. In such cases preference in the allocation of sportsgrounds will be given to hirers based in Hornsby Shire.

Licences for School Use of Sportsgrounds

The granting of licences is expressly authorised by this Plan of Management for Schools for the exclusive use of sports facilities at times during weekdays. The range of sports permissible may include but will not be limited to Australian Rules Football, Rugby League or Rugby Union Football, Soccer, Baseball, Softball, T Ball, Cricket, Athletics, Touch Football, Hockey, Netball, Basketball and Tennis.

Licences for Casual Hire of Sportsgrounds

The granting of licences is expressly authorised by this Plan of Management for casual events including, but not limited to, the playing of Australian Rules Football, Rugby League or Rugby Union Football, Soccer, Baseball, Softball, T Ball, Cricket, Athletics, Touch Football, Hockey, Netball, Basketball and Tennis; for community events including organised fetes, festivals, parades and performances that may include stall holders engaging in a trade or business; and small-scale private sector events including markets, promotional events, parties, weddings, filming, photography and personal training.

These events may generally be held between the hours of 8am and 10pm. Specific approval will be required to licence events proposed outside these hours.

Leasing or licensing for the operation of restaurants, cafes, canteens, kiosks or other food outlets are also expressly authorised for a period of up to 21 years.

Hornsby Aquatic and Leisure Centre

Leasing or licensing of the Hornsby Aquatic and Leisure (HALC) Centre or components of its operations and facilities do not need to be expressly authorised by this POM as the HALC is on Crown Land governed by the Crown Lands Act (not the Local Government Act). Temporary licences may from time to time be issued to schools or other organisations for the use of HALC. At time of preparation of this POM, only the café at the HALC is subject to a long term lease, however Council may decide in the future to extend long term leasing or licensing at HALC. Any such lease or license must be publicly exhibited before the consent of the relevant NSW Government minister is sought for the lease or licence.
7.2 Licences for Special Events
Licences are expressly authorised by this Plan of Management for the staging of special events such as fetes, festivals, fairs, circus events, markets, musicals, theatre, movies, fun runs, art exhibitions, charity or community fundraising performances or events, gala sports carnivals, community carol singing, large picnics, family reunions, private ceremonies, cultural or religious ceremonies, weddings, community education events, pet and animal events, miscellaneous community events, and small scale private sector events such as promotional events, musical or drama performances, art exhibitions, parties, filming and photography.

7.3 Leasing and Licensing of sporting ground or park facilities for varied uses
The granting of licences is expressly authorised by this Plan of Management for use of certain parks or a portion of those parks for occasional hire. Activities subject to lease or licence may include but will not be limited to community groups using designated parks or a portion of those parks for regular market days, model boat / plane activities, community fundraising events that may include stall-holders engaging in a trade or business, private sector events including markets, recreation events such as cross country runs or mountain bike events, promotional events, parties, filming and photography permissible under the Hornsby Shire Local Environment Plan 2013, and other uses permitted under this Plan of Management. These events may generally be held between the hours of 8am and 10pm, with consideration given by Council to the frequency, scale and intensity of events on each occasion. Specific approval will be required to licence events proposed outside these hours, and in consideration of limits to neighbourhood disturbance.

The proposed community garden may be leased or licensed to a community group for a period of up to 5 years. Alternatively, community members involved with the garden may be appointed by Council to a committee to manage the garden under section 377 of the Local Government Act.

This POM expressly authorises leases and licences for the operation of restaurants, cafes, canteens, kiosks or other food outlets, for periods up to 21 years, or 30 years with State Government ministerial support.

4.2.4 Leasing and Licensing in Natural Areas
Buildings in bushland in community open space are to be considered on individual merits and may be granted by Council for a period not exceeding 21 years, or 30 years with State Government ministerial support. Public notice will be given if the Council proposes to grant a lease or licence for a period exceeding five years or for five years or less for a use not exempted by the regulations.

With respect to Natural Areas, a lease or licence may be granted for the erection or use of the following buildings and structures pursuant to Development Consent:
- Walkways, pathways, bridges;
- Causeways;
- Observation platforms; and
- Signs.

A lease or licence may also be granted for the purposes of:
- Information kiosks, refreshment kiosks (but not restaurants);
- Work sheds or storage sheds required in connection with the maintenance of the land; and
- Toilets or restrooms.

7.2.5 Other Leases and Licences Crossing of Reserves
Section 46 of the Local Government Act prevents Councils from granting leases, licences or other estates over Community Land for private purposes except in the uses described in Section 116 (3-5) of the Local Government (General) Regulation 2005. Short term, casual use will only be granted for a purpose consistent with the core objectives for the category of land and for a purpose referred to in section 46 (4) (a) (i) (6) of the Local Government Act for:

(a) The provision of goods, services and facilities, and the carrying out of activities, appropriate to current and future needs within the local community and of the wider public in relation to any of the following:
  i. public recreation;
  ii. the physical, cultural, social and intellectual welfare or development of persons.

Such licences are expressly authorised by this Plan of Management.

Easements
In accordance with the requirements of the Local Government Act 1993, this plan expressly authorises Council to grant easements for authorities, organisations or individuals in favour of private lands over lands identified in this POM, providing Council is satisfied there is no reasonable alternative and that appropriate benefits are obtained for the Community Land. Any adverse impacts on playing surface or drainage is to be remediated at the cost of the holder of the easement. Council will not be responsible for any loss or damage caused through any act or omission of Council to any structures or facilities within the easement.

Licences
Although granting of liquor licences are subject to other approvals and are not at the sole discretion of Council, this Plan of Management allows for Council to give permission as the landowner for liquor licences on Community Land subject to other necessary approvals. Applications for liquor licences will be considered on individual merits and will only be considered when Council is satisfied that the licensee can meet legislative requirements for responsible service of alcohol. Such licences are expressly authorised by this Plan of Management.

Casual Liquor Licences
The consumption of alcohol in reserves under the care, control and management of Hornsby Shire Council are expressly authorised by this Plan of Management only with written Council consent under the following conditions:
- People will not be allowed to enter or remain in reserves in an intoxicated state;
- People will not be permitted to consume alcohol in reserves while junior games are in progress; and
- People will not be permitted to consume alcohol within 10 metres of children’s play areas.

The ‘Park Rules’ Notice contained in Appendix 3 allows for this.

Granting of Estates
This Plan of Management allows Council to grant ‘an estate’ over Community Land for the provision of public utilities and works associated with or ancillary to public utilities in accordance with the Local Government Act 1993. Estates may also be granted across Community Land for the provision of pipes, conduits or other connections under the surface of the ground for the connection of premises adjoining the Community Land to a facility of the Council or other public utility provider that is situated on the Community Land. Estates will be granted in accordance with the requirements of the Local Government Act 1993.

An estate in respect of Community Land is authorised by this Plan of Management for the purpose of a ‘public road’ are expressly authorised by this Plan of Management under the following conditions (S.47F):
- Where the provision of that road is consistent with the core objectives.
- Where that road is necessary to facilitate enjoyment of the land or any facility on that land.
- Where other means of access other than public road access have been considered.

Public Utilities
This Plan of Management expressly authorises Council to enter into leases, licences or other forms of agreement with relevant authorities, organisations or individuals in relation to the provision of services or utilities for a public purpose.

Community Gardens on Community Land
The aim of developing community gardens is to provide accessible, strategically located gardens that also contribute to community waste management and education.

This Plan of Management expressly authorises leases to be established for the development of community gardens where they comply with the core objectives of the Local Government Act and where considered appropriate by Council.

Filling of Hornsby Quarry for the purpose of creating a landform suitable for a park
This POM foreshadows the filling of Hornsby Quarry to create a park landform. The POM authorises the granting of a lease, license or other estate over the necessary portions of Community Land covered by this POM to the NSW Roads and Maritime Services or its contractors for the purpose of importing virgin excavated natural material to stockpile, transfer, place, spread and compact in the quarry void.

Planning approvals for this work will be by way of approval of the Environmental Impact Statement – Hornsby Quarry – Road Construction Spoil Management project (August 2015). The lease, license or other estate will be pursuant to Section 46(1)(b)(ii) of the Local Government Act 1993. The lease, license or other estate will be for purposes prescribed by sections 36F and 36G of the Local Government Act 1993 for Community Land categorised as a Sportsground and Park. The lease, license or other estate will be for a period of less than five years.
8.0 Action Plan

The Action Plan has been developed to support management goals for proposed developments in Hornsby Park, Old Mans Valley and Hornsby Quarry. It provides statements on how objectives and performance targets will be implemented and outcomes managed into the future. Following are definitions of the terms used in the Action Plan:

Management Statement indicates how the objectives of the POM will be addressed and implemented and what users and the general public may expect in the provision of the service in Hornsby Park, Old Mans Valley and Hornsby Quarry.

Actions are the specific statements that elaborate on the strategy contained in the Management Statement.

Management Team (Mgt Team) identifies which team within Council will have primary responsibility for the Action. These are abbreviated as below:

- HSC: Various Hornsby Council
- MC: Management Committees
- MCC: Manager Corporate Services
- MCS: Manager Community Services
- MAM: Manager Asset Management and Maintenance
- MF: Manager Financial Services
- MPC: Manager People and Culture
- MPR: Manager Parks and Recreation
- MRI: Manager Risk and Insurance
- MSP: Manager Strategic Planning
- MTRS: Manager Traffic and Road Safety
- MNR: Manager Natural Resources
- MVM: Manager Waste Management
- NL: Neighbouring Landholders
- P: Proponent
- PAT: Parks Asset Team
- PSU: Parks Service Unit
- RFS: Rural Fire Service
- SU: Sportsground Users

8.1 Time Frame

Definitions of timing for actions are as follows:

- ST (Short Term) Action completed within 2 years
- MT (Medium Term) Action completed within 3 - 5 years
- LT (Long Term) Action commenced after 5 years
- O (Ongoing) Action carried out on a regular basis for the term of this Plan of Management

8.2 Performance Measures

Performance Measure are how Council identifies what progress is being made relative to the time frame established for the actions, or whether the final achievement is realised. This section of the Plan will require review to ensure it is an effective working document. It will provide a framework for management consistent with anticipated availability of resources and anticipated community needs.

8.3 Environmental Factors

The Action Plan contains elements that address the need to assess the environmental impacts of an activity. Measures to minimise such impacts are contained in the Action Plan. The timing determined for improvements will be subject to the availability of funds and will require revision if circumstances alter.

8.4 Assessment

Assessment of targets will take place in reviews of the Action Plan at intervals no greater than five years. Monitoring of actions within this Plan of Management will occur on an annual basis. Assessment will include qualitative and quantitative reviews of targets.
9.0 Action Plan for all Categories of Community Land

9.1 Operating Standards

9.1A Environmental Sustainability

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ensure the adjoining land uses minimise impacts on the natural environment.</td>
<td></td>
<td></td>
<td></td>
<td>■ Provide a rear setback to developments on private properties that adjoin bushland.</td>
</tr>
<tr>
<td>■ Ensure that active uses of Council or Crown Land have a minimum impact on</td>
<td>MNR</td>
<td>O</td>
<td></td>
<td>■ The improved condition of bushland edges, core and creeks.</td>
</tr>
<tr>
<td>bushland.</td>
<td>MPR</td>
<td></td>
<td></td>
<td>■</td>
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9.1B Maintenance Personnel

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Skilled and experienced labour is used to implement specialist works as specified in</td>
<td>MPR</td>
<td>O</td>
<td></td>
<td>■ Works including traffic control, pesticide applications, pruning of trees and</td>
</tr>
<tr>
<td>the Service Level Agreement.</td>
<td>(PAT /</td>
<td></td>
<td></td>
<td>shrubs, hedges and arboricultural work is to be carried out by suitably qualified and/</td>
</tr>
<tr>
<td></td>
<td>PSU)</td>
<td></td>
<td></td>
<td>or trained staff.</td>
</tr>
<tr>
<td>■ Appropriate training is provided for staff involved in the above tasks.</td>
<td></td>
<td></td>
<td></td>
<td>■ Staff carrying out specialist maintenance works specified in the Service Level</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Agreement, are appropriately skilled and trained.</td>
</tr>
</tbody>
</table>

9.1C Council Staff Health and Safety Standards

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>At all times Council employees and contractors will comply with Occupational Health</td>
<td>HSC</td>
<td>O</td>
<td></td>
<td>■ Train Council staff in Occupational Health and Safety Standards.</td>
</tr>
<tr>
<td>and Safety Standards.</td>
<td></td>
<td></td>
<td></td>
<td>■ Maintain work practices to comply with Occupational Health and Safety standards.</td>
</tr>
<tr>
<td>■ Encourage staff to report breaches of Occupational Health and Safety standards to</td>
<td></td>
<td></td>
<td></td>
<td>■ Safe Work Method Statements are regularly prepared, reviewed and communicated to staff.</td>
</tr>
<tr>
<td>the designated OHS officers</td>
<td></td>
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<td></td>
<td>■</td>
</tr>
</tbody>
</table>

9.1D Legislative Standards

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Services are provided to agreed national and industry standards, SEPP Infrastructure,</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>the HSLEP and policies and standards resultant from public consultation.</td>
<td>MPR</td>
<td>O</td>
<td></td>
<td>■ Staff are up to date and familiar with the relevant legislation impacting upon the</td>
</tr>
<tr>
<td>Developments are undertaken with regard to the relevant legislation</td>
<td></td>
<td></td>
<td></td>
<td>level and standard of Council services.</td>
</tr>
<tr>
<td>■ Awareness of SEPP (Infrastructure), HSLEP Crown Lands Act and other important</td>
<td></td>
<td></td>
<td></td>
<td>■ Staff are up to date and familiar with the relevant legislation impacting upon the</td>
</tr>
<tr>
<td>legislation is promoted with staff</td>
<td></td>
<td></td>
<td></td>
<td>level and standard of Council services.</td>
</tr>
</tbody>
</table>

9.1E Technical Standards

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>The design of any new structures on Community Land must comply with the relevant</td>
<td>HSC</td>
<td>MPR PAT /</td>
<td>O</td>
<td>■ New buildings and structures comply with the relevant standards.</td>
</tr>
<tr>
<td>Australian standards.</td>
<td></td>
<td>PSU)</td>
<td></td>
<td>■ Work will be monitored to assess compliance with requirements specified in the</td>
</tr>
<tr>
<td>Monitoring requirements will comply with those specified in Service Level Agreements.</td>
<td></td>
<td></td>
<td></td>
<td>Service Level Agreement.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>■ All new buildings and structures on Community Land comply with the relevant</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td>building standards.</td>
</tr>
<tr>
<td></td>
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<td></td>
<td></td>
<td>■ Service Level Agreement work is monitored and reports generated to reflect</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>monitoring outcomes.</td>
</tr>
</tbody>
</table>

9.2 Finance

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>■ Ensure that all aspects of financial management are understood by Council</td>
<td></td>
<td></td>
<td></td>
<td>■ Ensure that all aspects of financial management are understood by Council</td>
</tr>
<tr>
<td>employees.</td>
<td></td>
<td></td>
<td></td>
<td>■ Ensure that all aspects of financial management are understood by Council</td>
</tr>
<tr>
<td>■ Establish a budget that aligns with the strategic objectives of the Council</td>
<td></td>
<td></td>
<td></td>
<td>■ Establish a budget that aligns with the strategic objectives of the Council</td>
</tr>
<tr>
<td>■ Ensure that all financial transactions are monitored and reported to Council</td>
<td></td>
<td></td>
<td></td>
<td>■ Ensure that all financial transactions are monitored and reported to Council</td>
</tr>
<tr>
<td>employees.</td>
<td></td>
<td></td>
<td></td>
<td>■ Ensure that all financial transactions are monitored and reported to Council</td>
</tr>
</tbody>
</table>

9.3 Audits

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>■ Conduct internal audits to assess the performance of the management plan</td>
<td></td>
<td></td>
<td></td>
<td>■ Conduct internal audits to assess the performance of the management plan</td>
</tr>
<tr>
<td>■ External audits are conducted to ensure compliance with legislative requirements.</td>
<td></td>
<td></td>
<td></td>
<td>■ External audits are conducted to ensure compliance with legislative requirements.</td>
</tr>
</tbody>
</table>

9.4 Performance Review

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>■ Review the performance of the management plan on a regular basis</td>
<td></td>
<td></td>
<td></td>
<td>■ Review the performance of the management plan on a regular basis</td>
</tr>
<tr>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
<td></td>
<td></td>
<td></td>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
</tr>
</tbody>
</table>

9.5 Continuous Improvement

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>■ Continuously improve the management plan to align with the strategic objectives of</td>
<td></td>
<td></td>
<td></td>
<td>■ Continuously improve the management plan to align with the strategic objectives of</td>
</tr>
<tr>
<td>the Council.</td>
<td></td>
<td></td>
<td></td>
<td>■ Continuously improve the management plan to align with the strategic objectives of</td>
</tr>
<tr>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
<td></td>
<td></td>
<td></td>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
</tr>
</tbody>
</table>

9.6 Reporting

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>■ Ensure that all reports generated are accurate and timely</td>
<td></td>
<td></td>
<td></td>
<td>■ Ensure that all reports generated are accurate and timely</td>
</tr>
<tr>
<td>■ Ensure that all reports generated are shared with the relevant stakeholders</td>
<td></td>
<td></td>
<td></td>
<td>■ Ensure that all reports generated are shared with the relevant stakeholders</td>
</tr>
</tbody>
</table>

9.7 Communication

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>■ Ensure that all stakeholders are kept informed of the progress of the project</td>
<td></td>
<td></td>
<td></td>
<td>■ Ensure that all stakeholders are kept informed of the progress of the project</td>
</tr>
<tr>
<td>■ Ensure that all stakeholders are kept informed of the outcomes of the project</td>
<td></td>
<td></td>
<td></td>
<td>■ Ensure that all stakeholders are kept informed of the outcomes of the project</td>
</tr>
</tbody>
</table>

9.8 Conclusion

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>■ The management plan is reviewed on a regular basis</td>
<td></td>
<td></td>
<td></td>
<td>■ The management plan is reviewed on a regular basis</td>
</tr>
<tr>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
<td></td>
<td></td>
<td></td>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
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</table>

9.9 Appendix

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>■ Include additional resources needed to support the management plan</td>
<td></td>
<td></td>
<td></td>
<td>■ Include additional resources needed to support the management plan</td>
</tr>
<tr>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
<td></td>
<td></td>
<td></td>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
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</table>

9.10 Compliance

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
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</thead>
<tbody>
<tr>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
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<td></td>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
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<tr>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
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<td>■ Ensure that all aspects of the management plan are continuously improved</td>
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9.11 Dissemination

<table>
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<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>■ Disseminate the management plan to all relevant stakeholders</td>
<td></td>
<td></td>
<td></td>
<td>■ Disseminate the management plan to all relevant stakeholders</td>
</tr>
<tr>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
<td></td>
<td></td>
<td></td>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
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</table>

9.12 Review

<table>
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<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>■ Review the management plan on a regular basis</td>
<td></td>
<td></td>
<td></td>
<td>■ Review the management plan on a regular basis</td>
</tr>
<tr>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
<td></td>
<td></td>
<td></td>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
</tr>
</tbody>
</table>

9.13 Monitoring and Evaluation

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>■ Monitor the performance of the management plan on a regular basis</td>
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<td>■ Monitor the performance of the management plan on a regular basis</td>
</tr>
<tr>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
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<td>■ Ensure that all aspects of the management plan are continuously improved</td>
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</table>

9.14 Improvement

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<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
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</thead>
<tbody>
<tr>
<td>■ Identify areas for improvement in the management plan</td>
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<td>■ Identify areas for improvement in the management plan</td>
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<tr>
<td>■ Develop action plans to address identified areas for improvement</td>
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<td></td>
<td>■ Develop action plans to address identified areas for improvement</td>
</tr>
<tr>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
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<td>■ Ensure that all aspects of the management plan are continuously improved</td>
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9.15 Distribution

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<tr>
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<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
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<tbody>
<tr>
<td>■ Ensure that all stakeholders are kept informed of the progress of the project</td>
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<td>■ Ensure that all stakeholders are kept informed of the progress of the project</td>
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<tr>
<td>■ Ensure that all stakeholders are kept informed of the outcomes of the project</td>
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<td>■ Ensure that all stakeholders are kept informed of the outcomes of the project</td>
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</tbody>
</table>

9.16 Communication

<table>
<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>■ Ensure that all stakeholders are kept informed of the progress of the project</td>
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<td>■ Ensure that all stakeholders are kept informed of the progress of the project</td>
</tr>
<tr>
<td>■ Ensure that all stakeholders are kept informed of the outcomes of the project</td>
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<td>■ Ensure that all stakeholders are kept informed of the outcomes of the project</td>
</tr>
</tbody>
</table>

9.17 Review

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<thead>
<tr>
<th>Management Statement</th>
<th>Action</th>
<th>Mgt. Team</th>
<th>Timeframe</th>
<th>Performance Measure</th>
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</thead>
<tbody>
<tr>
<td>■ Review the management plan on a regular basis</td>
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<td>■ Review the management plan on a regular basis</td>
</tr>
<tr>
<td>■ Ensure that all aspects of the management plan are continuously improved</td>
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<td>■ Ensure that all aspects of the management plan are continuously improved</td>
</tr>
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<td>Management Statement</td>
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</tr>
<tr>
<td><strong>9.1F Facility development at sportsgrounds</strong></td>
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<tr>
<td>The Sportsground will be developed to a standard consistent with Council’s economic and budget sustainability objectives.</td>
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<tr>
<td>Sports facilities will be developed only on suitable reserves and to meet identified needs.</td>
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<tr>
<td>Sportsground development will be funded from a variety of sources.</td>
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<tr>
<td>9.2 Equity and Access</td>
<td>Action</td>
<td>Mgt. Team</td>
<td>Timeframe</td>
<td>Performance Measure</td>
</tr>
<tr>
<td><strong>9.2A Disabled / Stroller Access</strong></td>
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<tr>
<td>Provide access for disabled users and strollers onto Community Land where possible.</td>
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<tr>
<td>Address unsuitable access, providing access paths where appropriate and as finances allow.</td>
<td>HSC</td>
<td>M</td>
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<tr>
<td>Where parking areas are provided for the community on Community Land, provide appropriate number of parking spaces in accordance with the requirements of the Access and Mobility DCP to allow access for users with disabilities.</td>
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<td>Management Statement</td>
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<tr>
<td>9.28 Equity of Access to Council Reserves and Facilities</td>
<td>Strive to provide equal opportunity of access to Community Land for all sectors of the community. Recognise the role of community sports clubs in using Council facilities to operate sport.</td>
<td>- The allocation of the Sportsground will have regard to the objectives of the Active Living Hornsby Strategy (2015) and the Hornsby Shire Sports Plan (under preparation 2015). - When opportunities arise to review allocation of facilities, weighting is to be given to groups with female, disabled, non-English speaking background and other membership bases. - Organisations based in Hornsby Shire and with a high proportion of residents of the Shire shall be favoured. - Provide access to reserves and buildings within reserves for the disabled where practical and affordable</td>
<td>HSC</td>
<td>O</td>
</tr>
<tr>
<td>9.3 Anti-social behaviour</td>
<td>9.3A Vandalism</td>
<td>Develop and implement programs to minimise incidents of anti-social behaviour on Community Land.</td>
<td>- Design future facilities to allow easy surveillance where possible. - Maintain surveillance patrols as required. - Provide security lighting as appropriate.</td>
<td>MPR</td>
</tr>
<tr>
<td>9.2C Unauthorised Camping</td>
<td>Camping will not be allowed in most parks except in support of a special event and with a licence or other express consent of Council. Council recognises that all people should have access to private or public housing which meets their individual needs, and equally that all people have a right to enjoy public reserves for activities that do not impact on other users’ enjoyment. People will be encouraged not to camp in public reserves unless in designated camping areas or otherwise use public reserves in ways that impact on access by other users.</td>
<td>Parks will be patrolled in order to curtail unauthorised camping. Council will enlist appropriate support services to assist in providing alternative accommodation for homeless people in public reserves when complaints arise. Rangers and Parks maintenance staff will patrol parks to discourage or prevent people from unauthorised camping in public reserves.</td>
<td>MPR</td>
<td>O</td>
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<tr>
<td>Management Statement</td>
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</tr>
<tr>
<td><strong>9.4 Reserve Naming and Dedications</strong></td>
<td>9.4A Naming of Reserves and Dedications</td>
<td></td>
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</tr>
<tr>
<td>The name ‘Hornsby Park’ is proposed to be extended to refer to all the public recreation space covered by this plan of management. Dedications on Community Land comprising of plaques, signs and other structures are made in recognition of substantial contributions to the conservation and maintenance of that land and require written Council permission. Other dedications will be assessed on an individual basis.</td>
<td>HSC</td>
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<tr>
<td><strong>9.5 Protecting Fauna and Fauna Habitats</strong></td>
<td>9.5A Fauna Impacts</td>
<td></td>
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<tr>
<td>Native fauna is protected and habitat conserved on Community Land.</td>
<td>HSC</td>
<td>O</td>
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<tr>
<td><strong>9.6 Conservation of Resources</strong></td>
<td>9.6A Reduction of Resource Use and Energy Efficiency</td>
<td></td>
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<tr>
<td>Use of recycled materials and energy reduction programs are implemented in capital works projects and maintenance programs. Increase use of recycled materials in capital works projects and maintenance programs. Recycling of green waste. Reduction of electricity and water use.</td>
<td>HSC</td>
<td>O</td>
<td></td>
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<tr>
<td>Higher percentage of recycled material is used in capital works and maintenance programs. Green waste is recycled. Measures for reducing the use of water derived from dam storages and energy derived from non-renewable fuels are investigated.</td>
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<tr>
<td><strong>9.7 Impacts of Developments and Activities</strong></td>
<td>9.7A Impacts of Developments and Activities</td>
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<tr>
<td>Identify and address impacts of developments and activities on neighbouring properties where development approval is not required.</td>
<td>HSC</td>
<td>O</td>
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<tr>
<td>Address potential impacts of proposed developments and activities such as parking, traffic, noise and lighting on neighbouring properties are addressed.</td>
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<td>Management Statement</td>
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<tr>
<td><strong>9.8 Leases and Licences</strong></td>
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<tr>
<td><strong>9.8A Leases and Licences</strong></td>
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</tr>
<tr>
<td>Leases and licences are granted in accordance with the requirements of the Local Government Regulation and Act and the Crown Lands Act.</td>
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</tr>
<tr>
<td>● Conditions apply to ensure proposed activities on Community Land comply with core objectives of the LGA.</td>
<td>HSC</td>
<td>O</td>
<td>O</td>
<td></td>
</tr>
<tr>
<td>● Leases and licences are granted in accordance with the requirements of the Local Government Act and Local Government Regulation 1999 and in accordance with Council’s policies for development, use, leasing and licensing of Community Land as stated in Part 1 of this Plan of Management.</td>
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<tr>
<td><strong>9.8B Use/Sale of Alcohol in Reserves</strong></td>
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<tr>
<td>Applications to Council for use/sale of alcohol in public reserves are considered individually.</td>
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</tr>
<tr>
<td>● ‘Park Rules Notice’ permits use/sale of alcohol in public reserves subject to Council approval and approval of other relevant bodies.</td>
<td>MPR</td>
<td>S</td>
<td>O</td>
<td></td>
</tr>
<tr>
<td>● Council approves/rejects applications for such licences on individual merits.</td>
<td>MPR</td>
<td>S</td>
<td>O</td>
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</tr>
<tr>
<td><strong>9.8C Reserve Crossings</strong></td>
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<tr>
<td>Reserve crossings are only granted in accordance with the requirements of the Local Government Act and Regulation, and Crown Lands Act (where relevant).</td>
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</tr>
<tr>
<td>● No reserve crossings for private purposes are approved, except in accordance with the stated legislation and as outlined in this POM.</td>
<td>MPR/MNR</td>
<td>O</td>
<td>O</td>
<td></td>
</tr>
<tr>
<td>No licences for crossing of reserves for private purposes are granted except in accordance with the stated legislation and as outlined in this POM.</td>
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<tbody>
<tr>
<td><strong>9.9 Communications Towers</strong></td>
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<tr>
<td><strong>9.9A Communications Towers on Community Land</strong></td>
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<tr>
<td>Allow the lodgement and assessment of Development Applications for communications towers on merit.</td>
<td></td>
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<tr>
<td>● If approved, communications towers generate income for the management of Community Land.</td>
<td>HSC</td>
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<tr>
<td><strong>9.10 Volunteer Insurance</strong></td>
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<tr>
<td>Volunteer groups working on Community Land are covered by appropriate insurance as required by Council’s Risk and Insurance Manager.</td>
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</tr>
<tr>
<td>● Register volunteer workers with the Risk and Insurance Manager prior to work being undertaken, as required.</td>
<td>HSC/MRI</td>
<td>O</td>
<td>O</td>
<td></td>
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<tr>
<td>● Provide instruction in safe work methods to volunteer groups.</td>
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<tr>
<td><strong>9.11 Funding</strong></td>
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<tr>
<td><strong>9.11A Funds Received from User Fees</strong></td>
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</tr>
<tr>
<td>Funds derived from use of Community Land are allocated in accordance with the Local Government Act</td>
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</tr>
<tr>
<td>● Money derived from use of Community Land is expended on Community Land acquisition and Community Land management requirements in accordance with S.409 of the Local Government Act 1993.</td>
<td>HSC</td>
<td>O</td>
<td>O</td>
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<tr>
<td><strong>9.11B Through Life Costs</strong></td>
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<tr>
<td>Adopt an appropriate level of funding for maintenance of facilities within a financial year and over the whole life of an asset.</td>
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<tr>
<td>● Determine level of funding required to maintain Community Land facilities in accordance with the Plan of Management.</td>
<td>HSC</td>
<td>O</td>
<td>O</td>
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</tr>
<tr>
<td>● Annually adopt an appropriate budget to allow for maintenance of reserves</td>
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### 9.11C Fees

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<tr>
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<th>Performance Measure</th>
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</thead>
<tbody>
<tr>
<td>Set and maintain an appropriate level of hire fees for use of facilities on reserves.</td>
<td>Fees are set according to community service and cost recovery principles contained in the Fees and Charges volume of Council’s annual Management Plan.</td>
<td>HSC</td>
<td>O</td>
<td>Level of fees is determined and adopted by Council annually.</td>
</tr>
</tbody>
</table>

### 10.0 Action Plan for Parks and Sportgrounds

#### 10.1 Notifications

<table>
<thead>
<tr>
<th>Management Statement</th>
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<th>Performance Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>10.1A Park and Sportground Availability</td>
<td>Council will determine the status of ground closures due to weather for weekend sport by 2pm on Fridays.</td>
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<tr>
<td></td>
<td>User groups will be notified at the earliest possible convenience of changes to sportsground and park availability due to wet weather in accordance with Hornsby Shire Sports Council Adopted Written Procedures.</td>
<td>MPR (PAT / PSU)</td>
<td>O</td>
<td>90% satisfaction as measured by the ‘to be implemented’ end of season user survey.</td>
</tr>
<tr>
<td></td>
<td>User groups make a determination as to whether a ground is suitable for weekend play where rain occurs after close of business on Fridays and will be responsible for any resulting ground damage</td>
<td>MPR</td>
<td>O</td>
<td>Wet Weather Line 100% accurate at all times.</td>
</tr>
<tr>
<td></td>
<td>Maintain a ‘Wet Weather Line’ to allow users 24 hours a day, 7 days a week access to information on ground availability affected by weather.</td>
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### 10.1B Notification of Works

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<th>Management Statement</th>
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<th>Performance Measure</th>
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</thead>
<tbody>
<tr>
<td>User groups will be notified of the need to cancel events due to major maintenance or capital works.</td>
<td>MPR (PXT / PSU)</td>
<td>O</td>
<td>Major user groups are always notified of major maintenance or works that will impact upon the use of the park or oval.</td>
<td></td>
</tr>
<tr>
<td>Residents/businesses/park users will be notified of any proposed works which may impact on them.</td>
<td></td>
<td></td>
<td>Residents / businesses are notified in accordance with the Service Level Agreement.</td>
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</tbody>
</table>

### 10.2 Protecting the Natural Environment

#### 10.2A Use of Pesticides

The use of pesticides in parks and sportgrounds will be kept to a minimum to comply with the relevant codes of practice and legislation to minimise any health effects and/or impacts on the environment.

- Broad leaf, grass weeds and grass like weeds are effectively kept under control and/or eliminated.
- Use of pesticides will comply with the relevant legislation and a safe work method statement.
- Undertake notification of pesticide applications through a pesticide notification plan.
- Use minimum toxicity sprays for treating weeds in parks and sportgrounds and spray when desirable grasses are dormant.
- Selection of appropriate grass species.
- Staff utilising herbicides are to be suitably qualified and/or trained.
- Utilise quality integrated turf management practices on sportgrounds to develop vigorous dense turf to minimise weed infestation and turf pests and diseases.
- Weed control to be implemented as funding allows.
- Selection of low toxicity linemarking products.
- Pesticide use is minimised and complies with the relevant codes of practice.
- Programme for treating weeds is improved through application timing and methods.
- Appropriate grass species are selected.
- Staff utilising herbicides are suitably qualified and/or trained.
- Integrated turf management practices are implemented on sportgrounds.
- Linemarking materials do not damage turf.
- Legislation, plans and safe work method statements are followed.
<table>
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<tr>
<th>Management Statement</th>
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<tbody>
<tr>
<td><strong>10.2B Use of Fertilisers</strong></td>
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<tr>
<td>Fertilisers are applied to maintain a safe, wear resistant playing surface.</td>
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<td>MPR (PMT / PSU)</td>
<td>O</td>
<td>Sportsgrounds and gardens are fertilised in an environmentally sustainable manner.</td>
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<tr>
<td><strong>10.2C Erosion Control</strong></td>
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<tr>
<td>Erosion control measures are implemented for works where there is potential for erosion of exposed soil.</td>
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<td>MPR (PMT / PSU)</td>
<td>O</td>
<td>Activities resulting in exposed soil are assessed.</td>
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<tr>
<td><strong>10.2D Gardens – Species Selection</strong></td>
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<tr>
<td>Plant species used in parks and sportgrounds adjoining bushland are to be compatible with the natural areas and habitat requirements.</td>
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<td>MPR</td>
<td>O</td>
<td>Indigenous plants or other non-invasive species are used in garden areas where adjoining bushland</td>
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<tbody>
<tr>
<td><strong>10.3 Availability of Facilities and Grounds</strong></td>
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<tr>
<td><strong>10.3A Parks Booking Service</strong></td>
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</tr>
<tr>
<td>During normal business hours a responsive booking service will be available.</td>
<td></td>
<td>MPL</td>
<td>ST</td>
<td>Booking service is always available during Council’s business hours.</td>
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<tr>
<td><strong>10.4 Maintenance of Facilities and Grounds</strong></td>
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<tr>
<td><strong>10.4A General Maintenance of Parks and Sportgrounds</strong></td>
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<tr>
<td>Sportsgrounds and parks will be maintained in a safe and aesthetically pleasing condition consistent with the type of recreational use.</td>
<td></td>
<td>MPR</td>
<td>O</td>
<td>Carry out maintenance operations in accordance with external contract or internal Service Level Agreements.</td>
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<td></td>
<td></td>
<td>MPR</td>
<td>O</td>
<td>Grounds are always correctly marked and ready for the identified sporting code before the day of play.</td>
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<td></td>
<td></td>
<td>MPR</td>
<td>O</td>
<td>Requests for maintenance are responded to or actioned within 12 working days.</td>
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<td></td>
<td></td>
<td>MPR</td>
<td>O</td>
<td>Turf on sportgrounds is maintained at a height of 75mm or less, bare areas repaired following the winter season and weeds controlled where budget allows.</td>
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<tr>
<td><strong>10.4B Level of Service</strong></td>
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<tr>
<td>Parks and sportsgrounds will be provided with a level of service treatment consistent with the level of community use.</td>
<td>Level of service grading will be allocated on a reserve by reserve basis as high, medium or low, which is generally daily for high, monthly or fortnightly for medium and quarterly or as requested for low. This frequency may be changed according to weather or budget constraints.</td>
<td>MPR</td>
<td>O</td>
<td>Maintenance is implemented in accordance with Service Level Agreements.</td>
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</table>

| **10.4C Upkeep of Amenities** | | | | |
| Amenities, including toilets, showers and change rooms, will be made available at all sportsgrounds in a safe and aesthetically pleasing condition. Amenities will be provided in major Parks where appropriate. | Monitor amenities to ensure they are available in an acceptable condition. Assess the need for amenities in sportsgrounds and parks that do not provide these services. | MPR | O | Facilities are available at all identified major grounds in a safe and acceptable condition at all times. Amenities constructed as required. |

| **10.4D Barbecues** | | | | |
| Barbecues in parks and sportsgrounds will be clean and operable. | Barbecues will be cleaned once a week | MPR (PXT / PSU) | O | Barbecues are operable 95% of the time. Requests for maintenance are responded to or actioned within 12 working days. Maintenance is implemented in accordance with Service Level Agreements. |

| **10.4E Fences** | | | | |
| Park and sportsground fencing will be maintained in a safe condition. | Replace damaged fencing as required. Council is not required to build, maintain or contribute towards dividing fences between parks or sportsgrounds and adjoining private properties. | MPR (PXT / PSU) | O | Requests for maintenance are responded to or actioned within 12 working days. Maintenance is implemented in accordance with Service Level Agreements. Council will not contribute towards dividing fences on park boundaries unless Council deems that there is a community interest reason to do so |

| **10.4F Taps and Bubblers** | | | | |
| Taps and bubblers in parks and sportsgrounds will be operational. | Reports of leaking taps or bubblers will be responded to promptly. | MPR (PXT / PSU) | O | Requests for maintenance are responded to or actioned within 3 working days. Maintenance is implemented in accordance with Service Level Agreements |

| **10.4G Signs** | | | | |
| Signs are legible and are erected in highly visible locations within parks and sportsgrounds. | Install signs in highly visible locations. Replace damaged / vandalised signs where they have been rendered illegible. | MPR (PXT / PSU) | O | Signs are visible. Damaged signs are replaced as required. |
10.4H Playgrounds

Council will comply with the Australian Standards for playgrounds and play equipment.

- Design and maintain playgrounds and play equipment to relevant safety standards where possible.
- Undertake safety inspections and regular maintenance in accordance with Service Level Agreements.
- Manage playgrounds according to asset management principles.

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<tr>
<td>10.4H Playgrounds</td>
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<td>MPR (PXT / PSU)</td>
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- Safety in playgrounds and for playground equipment is upheld to Australian Standards (AS 1924, AS 4422 and AS 4486).
- Maintenance is implemented in accordance with internal Service Level Agreements.
- Comprehensive inspections are undertaken on a quarterly basis.
- Ensure that playgrounds are managed through their life cycle and replaced at the end of it only if the replacement best meets community needs and Council’s economic viability.

10.4I Tree Maintenance Standards

Trees in all categories of Community Land and Crown Reserves are maintained by suitably qualified and/or trained personnel in accordance with the Service Level Agreement and Australian Standards.

- Tree works are carried out in accordance with Work Cover Code of Practice: Amenity Tree Industry 1998 and conform to AS 4373 – 1996.
- All work is to be undertaken in accordance with the specifications in the internal Service Level Agreements or external contracts.
- Staff are to appropriately trained for the tasks they perform.
- Trees are underpruned to remove obstruction to footpaths, roadways, traffic visibility, electric power lines, lighting, private and public driveways or crossings (to minimum 3 m).
- Trees are pruned to provide minimum 1m/ optimum 3m clearance from property roof, guttering and walls without affecting the natural form of the tree.
- Trees in reserves are removed of deadwood with a diameter above 15 - 20mm.

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<tr>
<td>10.4I Tree Maintenance Standards</td>
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<td>MPR (PXT / PSU)</td>
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- Tree work is carried out in accordance with relevant standards and codes.
- Staff training programs implemented as required.
- Work is implemented in accordance with specifications in the Service Level Agreement.
- Obstructions from trees on Community Land are minimised.
### 10.4J Floodlight Standards

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| **Sportsground floodlights will be upgraded according to Australian Standards and to the most energy efficient means of operation.** | - Floodlights not meeting Australian Standards will be progressively upgraded as funding permits.  
- Floodlight luminaires will be the most energy efficient fittings capable of meeting standards.  
- Control systems will be manual switch-on, timer switch-off, or remotely controlled, and adjusted seasonally according to ground allocations.  
- Lights will be checked, cleaned and aimed annually. | | | |
| **Floodlights are 90% operational and progress is made within any five-year capital funding period towards upgrading lights not meeting standards.** | | | | |

### 10.4K Irrigation system standards

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| **Irrigation systems will be maintained to maximise water efficiency.** | - Irrigation systems will be checked and repaired regularly for leaks and malfunctioning fittings.  
- Control systems will be adjusted for prevailing weather patterns.  
- Remote controls will be extended where funding permits.  
- Stormwater harvesting systems and other independent water supply systems will be provided as funding permits.  
- Subsurface irrigation systems will be considered where new systems are installed.  
- Park and oval construction methods aimed at reducing water reliance will be used in designs. | | | |
<p>| <strong>Irrigation systems will be upgraded to a minimum 75% efficiency standard as funding permits.</strong> | | | | |
| <strong>Progress will be made towards reducing reliance upon potable water supplies for irrigation.</strong> | | | | |</p>
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<td><strong>10.5 Risk Management</strong></td>
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<td><strong>10.5A Sportgrounds</strong></td>
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<tr>
<td>Parks and Recreation Team and sportground users are responsible for checking the risk management aspects of sportgrounds.</td>
<td>Parks and Recreation to check sportgrounds on a regular basis in accordance with the internal Service Level Agreement.</td>
<td>MPR (PXT / PSLU)</td>
<td>O</td>
<td>Sportgrounds are checked regularly by Parks and Recreation Team in accordance with the Service Level Agreement.</td>
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<tr>
<td></td>
<td>Users are required to check grounds immediately prior to use to determine if appropriate for play as part of their licence conditions.</td>
<td>SU</td>
<td>O</td>
<td>Users are aware of their responsibility to check sportgrounds for safety prior to play.</td>
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<tr>
<td><strong>10.5B User Groups Public Liability</strong></td>
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<tr>
<td>Sports clubs, school and other organised groups using parks and sportgrounds have appropriate public liability cover as required by Council.</td>
<td>Appropriate levels of cover are determined through consultation with the Risk and Insurance Manager.</td>
<td>MPR / MRI</td>
<td>O</td>
<td>Risk and Insurance Manager is consulted.</td>
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<tr>
<td></td>
<td>Ensure user groups have appropriate insurance cover as required, before grounds allocation.</td>
<td></td>
<td>O</td>
<td>Organised user groups have appropriate insurance cover prior to using facilities in parks and sportgrounds.</td>
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<td><strong>10.6 General Use: Dogs, Fireworks, Fairs</strong></td>
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<tr>
<td><strong>10.6A Dogs</strong></td>
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<tr>
<td>Encourage responsible exercising of dogs within parks and sportgrounds</td>
<td>Notices are erected in parks and sportgrounds regarding responsibility of dog owners.</td>
<td>MPR</td>
<td>S</td>
<td>Reserves notices are erected in parks and sportgrounds.</td>
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<tr>
<td><strong>10.6B Use of Fireworks in Reserves</strong></td>
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<tr>
<td>Use of fireworks within parks and sportgrounds comply with Council and Work Cover requirements for such activities.</td>
<td>Proposals for fireworks displays have Council’s development consent where necessary and Work Cover Authority consent.</td>
<td>P / HSC</td>
<td>O</td>
<td>Proposals have approved Development Applications and approval from Work Cover Authority as required.</td>
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<td><strong>10.6C Circuses, Fetes and Fairs</strong></td>
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<tr>
<td>Circuses, fetes and festivals within parks and sportgrounds comply with Council’s requirements for certification and insurance.</td>
<td>Ensure any circus, fete or festival has the appropriate certification for amusement equipment and insurance as required by Council’s Risk and Insurance Manager.</td>
<td>MPR</td>
<td>O</td>
<td>Licences for circuses, fetes and fairs are only granted to applicants with appropriate certification and insurance.</td>
</tr>
<tr>
<td></td>
<td>Licences for circuses, fetes and fairs are only granted to applicants with appropriate certification and insurance.</td>
<td>MPR / MRI</td>
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<tr>
<td><strong>10.7 Use for Access or Storage for unrelated purposes</strong></td>
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<tr>
<td><strong>10.7A Aircraft and Vehicular Access and material storage</strong></td>
<td>Restrict access into parks and sportgrounds to maintenance and emergency vehicles as required.</td>
<td>MPR</td>
<td>O</td>
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<tr>
<td></td>
<td>All Prevent general aircraft and vehicular access to unauthorised areas of parks and sportgrounds by use of fencing and gates.</td>
<td>MPR</td>
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<tr>
<td></td>
<td>All Prevent opportunities for access of maintenance and emergency vehicles as required.</td>
<td>MPR</td>
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<td>All Aircraft landings restricted to emergency services and occasional approved community fundraising events.</td>
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<td>All Use of parks and sportgrounds for temporary storage of materials for a public utility or road purposes will be infrequent, only where no practical alternative exists, and done so as to manage all impacts.</td>
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<tr>
<td><strong>10.8 Community and Neighbour Issues</strong></td>
<td>Encourage good neighbour relations with surrounding properties while ensuring private use of Community Land only occurs in accordance with the guidelines established in the Local Government Act.</td>
<td>MPR</td>
<td>O</td>
<td>Adjoining properties are informed of legal limitations regarding private use of Community Land.</td>
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</table>
| | Respond promptly to complaints from adjoining properties where complaints relate to use of parks and sportgrounds. | MPR | S | Sporting groups are given opportunity to address problems internally before Council considers reallocation of ground.
| | Inform adjoining landholders of requirements of Local Government Act to prevent private use of Community Land. | MPR | O | |
| | Consult with sporting groups where negative impacts are directly associated with their use. If negative impacts associated with a particular group continue, consider reallocating fields to other sports. | | | |
| **10.8B Community Advertising** | Allow opportunity for community advertising within parks and sportgrounds. | MPR | O | Only complying signs and banners are displayed in parks and sportgrounds. |
| | Comply with requirements of Exempt and Complying Development DCP for signs, sign displays, community banners and notices. | MPR | O | Advertising signage complies with the Outdoor Advertising DCP as required. |
| | Ensure signage complies with the Outdoor Advertising DCP in relation to Community Advertising where required. | MPR | O | Illegal signs are removed. |
| | Remove signage which does not comply with the DCP. | | | |