

QUARTERLY REVIEW

HORNSBY SHIRE COUNCIL

DELIVERY PROGRAM 2013-17

2016/17 3RD QUARTER REVIEW

March 2017



HIGHLIGHTS

MY ENVIRONMENT

Real time outputs continue to be displayed on Council's website. The number of days where swimming conditions were favourable were: 0% Crosslands, 100% Dangar and 89% Brooklyn Baths

Council is participating in the **Resilient Sydney** project, a collaborative project between all councils of metropolitan Sydney hosted by the City of Sydney Council. Resilient Sydney is an action focused initiative pioneered by the Rockefeller Foundation as part of the 100 Resilient Cities Project. In particular, staff from the Natural Resources Branch are participating in the Adaptive Sydney workshops. Two workshops were attended during this quarter and the final report from the steering committee is expected in June 2017

New Brooklyn Park Bushcare Group initiated with local residents

The **Earth Hour Family Fun Day** was run in conjunction with the Native Plant Giveaway to cross promote events. The event was successful in attracting over 700 residents

MY COMMUNITY

Plans for the **new community centre at Storey Park, Asquith** approved by Council, with construction expected to begin later in 2017

Australia Day Pool Party held raising funds for the Hornsby Ku-ring-gai Women's Shelter



Sunset Sessions held in Hornsby Mall on the four Friday evenings in February, including live music and street food

MY LIFESTYLE

Plan your Parkland, a six week consultation seeking suggestions from the community about what should be included in the future development of Hornsby Quarry and adjoining Old Mans Valley, conducted

New sport centre for North Epping opened on 27 February. Council's role in the project included technical assistance and a contribution of more than \$150,000



New synthetic cricket pitch at Warrina Street Oval, Berowra officially opened on 10 March.

The upgraded pitch is part of \$300,000 Council is currently spending on cricket facilities across the Shire, including synthetic wickets at Normanhurst Oval, Foxglove Ovals, Mount Kuring-gai Oval and Cheltenham Oval



MY PROPERTY

An EPA grant from Better Waste Funding has been used to **upgrade the old pebblecrete street litter bins** across the Shire. Mall bins and litter bins on Westside of Hornsby have also been upgraded as part of this grant

MY COUNCIL

Council halted its evaluation of the **South Dural Planning Proposal** until an infrastructure plan is prepared with the support of the NSW Government

Over 30,000 people subscribe to **Council's monthly newsletter**. The updated format has been very well received

Council's **social media** reach continues to increase with 13,616 Facebook followers and over 1,000 Instagram followers

The **refreshed advertising template** has improved readability and the page looks more engaging and eye-catching in the local papers

The Council **print tender** was awarded to a panel of four printers and commenced 1 January 2017

IntraMaps, new GIS digital mapping system, introduced

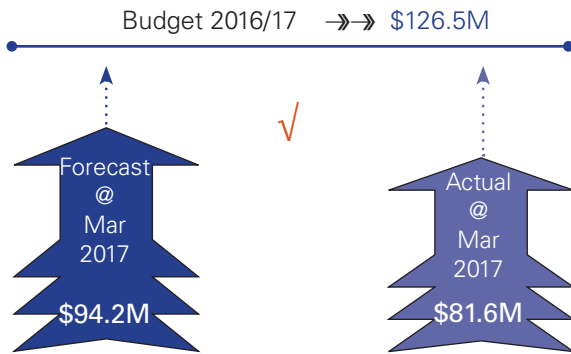
Council's draft **Operational Plan and Fees and Charges 2017/18** prepared and on public exhibition 13 April to 15 May 2017

BUDGET SUMMARY

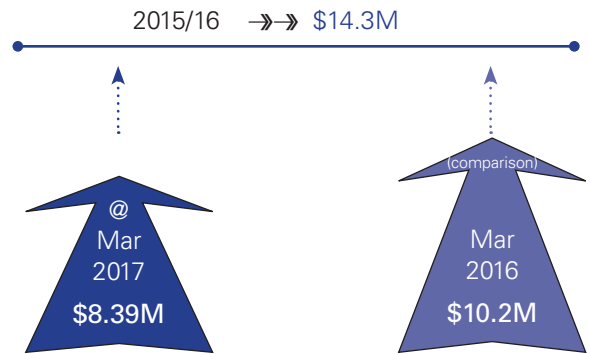
Consolidated	For the Period of Mar YTD			Full Year Budget			
	Year-to-Date	Year-to-Date	Year-to-Date	Total Year	Total Year	Total Year	Total Year
	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17
	Actual	Revised Budget	Variance	Original Budget	Current Revised Budget	Recommended Changes	Projected Final
	\$	\$	\$	\$	\$	\$	\$
OPERATING EXPENSES							
Employee Benefits	32,748,474	34,536,446	1,787,972	48,590,534	46,612,673	0	46,612,673
Borrowing Costs	231,288	230,888	(400)	297,412	297,412	0	297,412
Materials & Contracts	27,616,100	32,505,772	4,889,672	46,276,240	46,036,239	0	46,036,239
Other Expenses	9,674,134	10,248,604	574,470	13,578,748	12,613,781	0	12,613,781
Controllable Expenses	70,269,995	77,521,710	7,251,715	108,742,933	105,560,104	0	105,560,104
Internal Transfers & Depreciation	11,400,216	11,639,317	239,101	17,781,400	15,534,191	0	15,534,191
Total Operating Expenses	81,670,211	89,161,028	7,490,817	126,524,333	121,094,295	0	121,094,295
OPERATING INCOME							
Rates, Levies & Annual Charges	(87,982,189)	(87,425,456)	556,733	(97,280,087)	(87,444,455)	0	(87,444,455)
User charges and fees	(11,454,704)	(10,944,216)	510,489	(16,080,836)	(14,337,456)	0	(14,337,456)
Interest & Investment Revenue	(3,394,338)	(2,404,136)	990,203	(3,205,510)	(3,205,510)	0	(3,205,510)
Other Income	(5,797,142)	(4,761,081)	1,036,060	(6,656,429)	(6,362,611)	0	(6,362,611)
Grants, subsidies, contributions and donations	(6,781,459)	(5,906,719)	874,739	(11,302,600)	(10,570,387)	0	(10,570,387)
Other Operating Contributions	(1,151,636)	(739,027)	412,609	(950,192)	(950,192)	0	(950,192)
Total Operating Income	(116,561,468)	(112,180,635)	4,380,833	(135,475,654)	(122,870,611)	0	(122,870,611)
Net Operating Result	(34,891,257)	(23,019,607)	11,871,650	(8,951,320)	(1,776,316)	0	(1,776,316)
CAPITAL EXPENSES							
WIP Expenditure	15,981,319	25,936,211	9,954,893	37,507,623	35,351,726	0	35,351,726
Asset Purchases	3,420,205	4,001,757	581,551	8,294,821	4,965,936	(40,000)	4,925,936
Total Capital Expenses	19,401,524	29,937,968	10,536,444	45,802,444	40,317,662	(40,000)	40,277,662
CAPITAL INCOME							
Grants, subsidies, contributions and donations	(1,615,079)	(3,430,103)	(1,815,024)	(2,564,697)	(3,889,041)	61,667	(3,827,374)
Proceeds from the sale of assets	(17,506,226)	(17,149,994)	356,232	(17,350,000)	(17,350,000)	0	(17,350,000)
Other Capital Contributions	(15,442,512)	(11,141,978)	4,300,534	(14,855,970)	(14,855,970)	0	(14,855,970)
Total Capital Income	(34,563,817)	(31,722,075)	2,841,742	(34,770,667)	(36,095,011)	61,667	(36,033,344)
Net Capital Result	(15,162,293)	(1,784,107)	13,378,187	11,031,777	4,222,651	21,667	4,244,318
Net Operating & Capital Result	(50,053,550)	(24,803,714)	25,249,836	2,080,457	2,446,335	21,667	2,468,002
FUNDING AND NON-CASH Adjustments							
External Restricted Assets	23,758,236	5,612,158	(18,146,079)	(8,653,135)	1,027,615	0	1,027,615
Internal Restricted Assets	16,250,751	13,378,079	(2,872,672)	23,940,411	10,573,614	0	10,573,614
External Loan Principal Repayments/(Proceeds)	1,846,366	1,346,366	(500,000)	1,612,108	1,612,108	0	1,612,108
Depreciation Contra	(12,495,300)	(12,651,406)	(156,105)	(19,062,352)	(16,868,538)	0	(16,868,538)
ELE Payments	749,138	682,500	(66,638)	0	910,000	0	910,000
Total Funding Adjustments	30,109,191	8,367,697	(21,741,494)	(2,162,968)	(2,745,201)	0	(2,745,201)
Net Operating & Capital Result After Internal Funding Movements	(19,944,359)	(16,436,017)	3,508,342	(82,511)	(298,866)	21,667	(277,199)

KEY PERFORMANCE SNAPSHOT

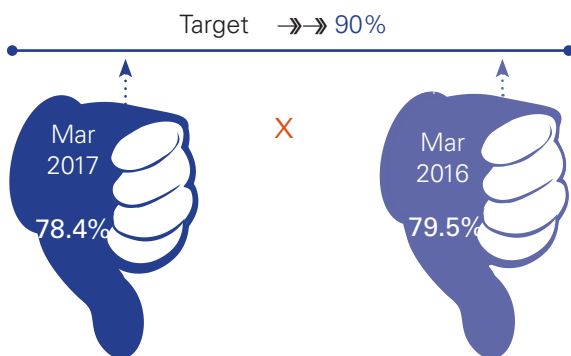
Have we kept our spending within budget?



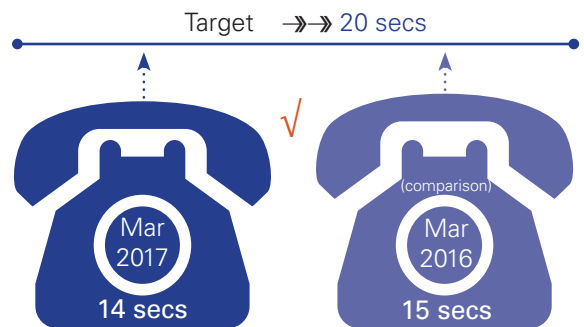
How much have we received in grants this year?



How many service requests were completed on time?



What was the average speed of answering incoming calls to our Customer Service Centre?



Interesting stats

VANDALISM & GRAFFITI

	VANDALISM		GRAFFITI	
	Incidents	Cost	Incidents	Cost
@ Mar 2017	23	\$21,600	265	\$13,925
@ Mar 2016	22	\$15,800	380	\$47,400

DOCUMENTS

DOCUMENTS REGISTERED	
@ Mar 2017	@ Mar 2016
206,297	235,568

Boundary changes with City of Parramatta Council has reduced the volume of correspondence processed