

HORNSBY SHIRE COUNCIL

DELIVERY PROGRAM 2013-17

2016/17 2ND QUARTER REVIEW

December 2016

QUARTERLY REVIEW



HIGHLIGHTS

Dural Lane Mural

...created by French artist Hugues Sineux, transforming a blank wall into a street scene that would have been found in Hornsby early in the 20th Century. The mural includes Ginger Meggs whose creator Jimmy Bancks grew up in Hornsby and used the area as inspiration for his iconic cartoons.



Plans approved to build a new Rural Fire Station in Berowra valued at \$1.3 million. Located next to Berowra Oval, the station will have fast access to both Berowra and the freeway, and will accommodate three trucks.

The project will also bring new sealed car parking for the Berowra Oval club building and improve local drainage to limit the effect of heavy rain on the sportsground.



Emergency works to repair sections of mesh fencing on Berowra Waters Road were completed in one week instead of the scheduled two weeks, limiting the inconvenience caused by the road being closed for several hours a day. The emergency works were required after two sections of mesh fencing were made unsafe by road accidents.

The new Hornsby Station Footbridge opened to pedestrians in October. Whilst construction of the new bridge is continuing, pedestrians are able to access a ramp while the stairs and elevators are built.

Council's Discover Hornsby website content continues to expand, with three new walks added this quarter. The website is very popular, with over 20,000 page views.

Stormwater harvesting scheme at Pennant Hills Park to recycle water from the new synthetic sports field completed. The water will be stored in underground tanks and used to irrigate the grass on Ovals One and Two.

The stormwater harvesting system is the final step in the transformation of the Pennant Hills Park oval where the new synthetic grass was installed earlier this year.



The Natural Resources Branch received the 2016 NSW Coastal Management Innovation Award in partnership with the C3 Climate Change Cluster, University of Technology, Sydney, for the development of Algalert, a tool that gives coastal managers the necessary information to monitor and respond to harmful algal blooms.

Staff within the Natural Resources Branch assisted with the development of two scientific papers which have recently been published in the Marine Pollution Bulletin and Estuarine, Coastal and Shelf Science Journal.

Colourful mesh fencing panels announcing various Shire-wide statistics applied to three ugly empty development sites in the Shire. Council received numerous compliments for covering the ugly sites and at the same time providing engaging information.

BUDGET SUMMARY

Consolidated	For the Period of Dec YTD			Full Year Budget			
	Year-to-Date	Year-to-Date	Year-to-Date	Total Year	Total Year	Total Year	Total Year
	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17
	Actual	Total Revised Budget Sep	Variance	Original Budget	Current Revised Budget	Recommended Changes	Projected Final
	\$	\$	\$	\$	\$	\$	\$
OPERATING EXPENSES							
Employee Benefits	22,488,077	23,867,206	1,379,128	48,590,533	47,614,076	(91,403)	47,522,673
Borrowing Costs	160,061	160,060	(1)	297,412	297,412	0	297,412
Materials & Contracts	16,984,403	21,741,659	4,749,757	46,292,032	45,809,836	241,403	46,051,239
Other Expenses	6,376,570	6,562,533	185,964	13,562,956	12,598,781	0	12,598,781
Controllable Expenses	46,009,111	52,331,458	6,314,847	108,742,933	106,320,104	150,000	106,470,104
Internal Transfers & Depreciation	7,504,187	7,759,289	255,103	17,781,400	15,534,191	0	15,534,191
Total Operating Expenses	53,513,298	60,090,747	6,569,950	126,524,333	121,854,295	150,000	122,004,295
OPERATING INCOME							
Rates, Levies & Annual Charges	(87,903,781)	(87,406,457)	497,324	(97,280,087)	(87,444,455)	0	(87,444,455)
User charges and fees	(7,953,221)	(7,382,279)	570,943	(16,080,836)	(14,337,456)	0	(14,337,456)
Interest & Investment Revenue	(2,227,951)	(1,602,757)	625,194	(3,205,510)	(3,205,510)	0	(3,205,510)
Other Income	(3,844,607)	(3,129,575)	715,033	(6,656,429)	(6,277,611)	(85,000)	(6,362,611)
Grants, subsidies, contributions and donations	(4,480,025)	(4,358,807)	121,219	(11,302,595)	(10,620,798)	0	(10,620,798)
Other Operating Contributions	(451,341)	(427,850)	23,491	(950,192)	(950,192)	0	(950,192)
Total Operating Income	(106,860,927)	(104,307,724)	2,553,204	(135,475,649)	(122,836,022)	(85,000)	(122,921,022)
Net Operating Result	(53,347,629)	(44,216,976)	9,123,153	(8,951,316)	(981,727)	65,000	(916,727)
CAPITAL EXPENSES							
WIP Expenditure	11,235,217	29,210,098	17,974,881	37,507,623	43,179,202	(7,827,476)	35,351,726
Asset Purchases	2,521,441	2,989,262	467,821	8,294,821	4,965,936	0	4,965,936
Total Capital Expenses	13,756,658	32,199,360	18,442,703	45,802,444	48,145,138	(7,827,476)	40,317,662
CAPITAL INCOME							
Grants, subsidies, contributions and donations	(432,744)	(1,150,216)	(717,473)	(2,564,701)	(2,400,434)	(1,438,196)	(3,838,630)
Proceeds from the sale of assets	(16,905,378)	(16,949,996)	(44,618)	(17,350,000)	(17,350,000)	0	(17,350,000)
Other Capital Contributions	(9,702,203)	(7,427,985)	2,274,218	(14,855,970)	(14,855,970)	0	(14,855,970)
Total Capital Income	(27,040,324)	(25,528,197)	1,512,127	(34,770,671)	(34,606,404)	(1,438,196)	(36,044,600)
Net Capital Result	(13,283,667)	6,671,163	19,954,830	11,031,773	13,538,734	(9,265,672)	4,273,062
Net Operating & Capital Result	(66,631,296)	(37,545,813)	29,077,983	2,080,457	12,557,007	(9,200,672)	3,356,335
FUNDING ADJUSTMENTS							
External Restricted Assets	24,615,259	288,952	(24,326,307)	(8,653,135)	(8,802,385)	9,184,318	381,933
Internal Restricted Assets	15,213,424	14,199,475	(1,013,949)	23,940,411	11,419,296	(200,000)	11,219,296
External Loan Principal Repayments/(Proceeds)	1,558,109	1,058,109	(500,000)	1,612,108	1,612,108	0	1,612,108
Depreciation Contra	(8,323,793)	(8,434,269)	(110,476)	(19,062,352)	(16,868,538)	0	(16,868,538)
Total Funding Adjustments	33,062,998	7,112,266	(25,950,732)	(2,162,968)	(12,639,519)	8,984,318	(3,655,201)
Net Operating & Capital Result After Internal Funding Movements	(33,568,298)	(30,433,547)	3,127,251	(82,511)	(82,512)	(216,354)	(298,866)

PROGRESS ON DELIVERY PROGRAM

KEY ACTIONS OVERALL STATUS		
On Hold / Not due to start	🔒	14%
Completed	☑	1%
Going well	✓	76%
Manageable	🕒	4%
Needs Attention	✖	1%
Not Reported	❖	4%

MY ENVIRONMENT

Outcome 1 – Our local surroundings are protected and enhanced

KEY ACTIONS

On Hold / Not due to start	🔒	6%
Going well	✓	92%
Manageable	🕒	2%

MY COMMUNITY

Outcome 2 – Our communities are healthy and interactive

KEY ACTIONS

On Hold / Not due to start	🔒	16%
Going well	✓	84%

MY LIFESTYLE

Outcome 3 – Our living centres are vibrant and viable

KEY ACTIONS

On Hold / Not due to start	🔒	21%
Completed	☑	2%
Going well	✓	69%
Manageable	🕒	6%
Needs Attention	✖	2%

MY PROPERTY

Outcome 4 – Our natural and built environments are harmonious

KEY ACTIONS

Going well	✓	47%
Not Reported	❖	53%

MY COUNCIL

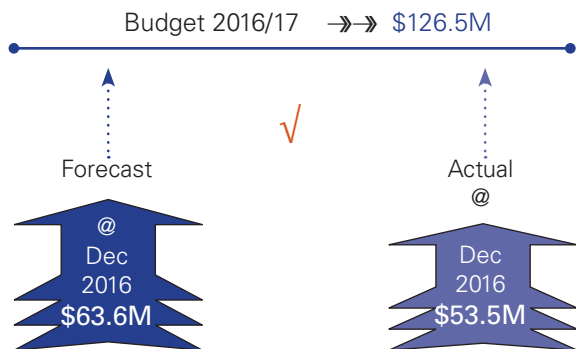
Outcome 5 – Our corporate governance is accountable and proactive

KEY ACTIONS

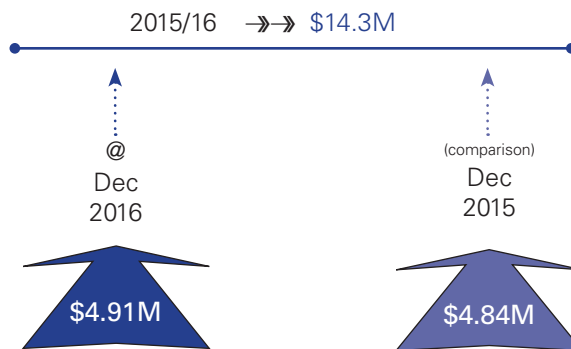
On Hold / Not due to start	🔒	13%
Going well	✓	78%
Manageable	🕒	3%
Not Reported	❖	6%

KEY PERFORMANCE SNAPSHOT

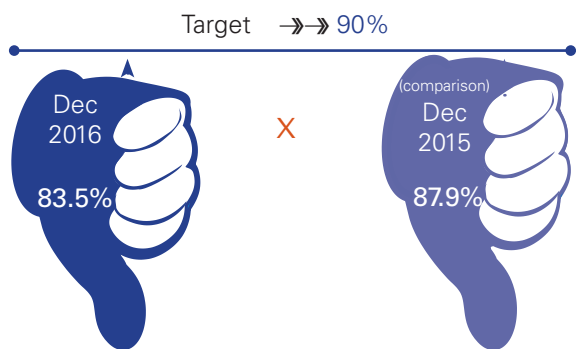
Have we kept our spending within budget?



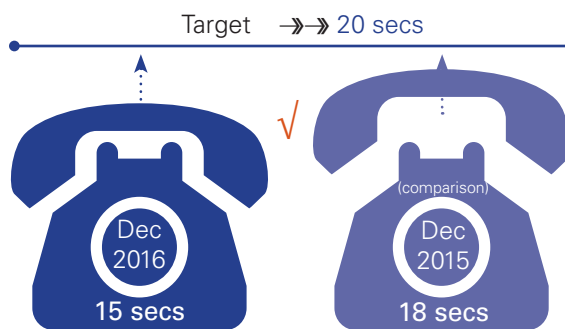
How much have we received in grants this year?



How many service requests were completed on time?

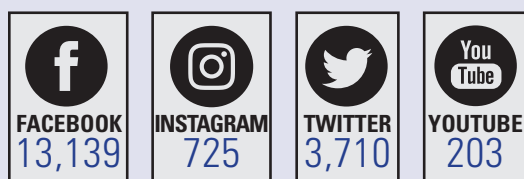


What was the average speed of answering incoming calls to our Customer Service Centre?

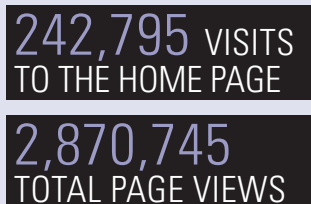


Interesting facts for 2016

SOCIAL MEDIA



WEBSITE



CITIZENSHIP

