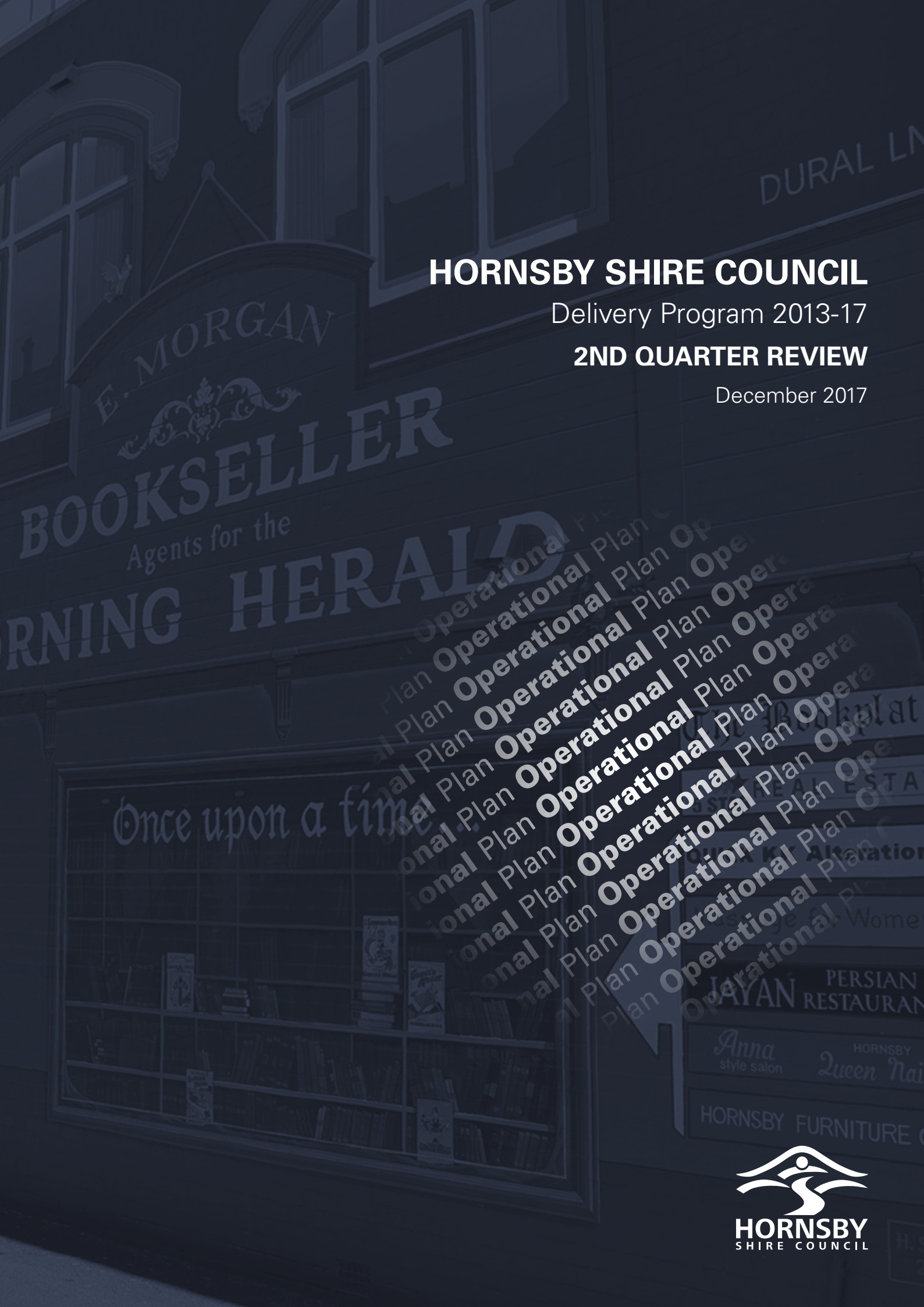


# HORNSBY SHIRE COUNCIL

Delivery Program 2013-17

## 2ND QUARTER REVIEW

December 2017



# HIGHLIGHTS

## MY ENVIRONMENT

New **Community Recycling Centre** opened at Thornleigh. This specially designed drive-through facility puts Council at the leading edge of waste recycling throughout northern Sydney and has been very busy with over 100 vehicles visiting per day to recycle items

**\$21,708 grant funds** received from Department of Primary Industries for weed mitigation

**Hornsby Mountain Bike Trail** realignment project completed and facility fully operational. Over 8,000 views on YouTube video of Mayor Ruddock riding the trail

**New track built in Florence Cotton Reserve** with 245 steps and 14 metres of boardwalk

75 metre sandstone track at **Oxley Reserve, Mount Colah** completed

## MY COMMUNITY

Second **Dural Lane mural** depicting Hornsby in the early 20th century completed by outdoor artist Hugues Sineux

4,787 people participated in 148 **childrens programs** and activities held at Council's libraries during the quarter

**Festival of the Arts (FOTA)** held during October and November 2017. FOTA in 2017 consisted of 10 varied events and exhibitions, including the Hornsby Art Prize



Second Dural Lane mural

## MY PROPERTY

**\$890,000** received in **Section 94 income** financial year to date

**\$500,000** received in **DA income** financial year to date

## MY LIFESTYLE

**2018 Road Safety Calendar**, an initiative across seven northern Sydney councils, completed and delivered to the community in November 2017

**PCYC Hornsby/Kuring-gai at Waitara Park** officially opened 8 November 2017. Council contributed almost \$3 million towards the new centre, and will be spending a further \$6 million on Waitara Park this year

## MY LIFESTYLE

### Other upgrades completed:

- playground renewal at Treetops Park, Cherrybrook
- five new picnic settings at Fagan Park
- fencing works at Mildred Avenue Park, Hornsby
- works on amenities building at Galston Recreation Reserve
- turfing at Crossroads Reserve, Ruddock Park and Asquith Park dog off leash areas

### Traffic facilities funding confirmed:

- 100% Federal Blackspot funding of \$153,000 for improvements at New Line Road between Boundary and Castle Hill Roads, West Pennant Hills
- \$500,000 from RMS Cycling Infrastructure Program for Byles Creek/Pennant Hills to Epping cycle way investigation and design over 2 years



Opening of the new PCYC Hornsby/Kuring-gai, Waitara Park

## MY COUNCIL

**Digital screens** on Hornsby Station Footbridge became operational. The screens are managed externally and will be used as an advertising medium. Council has negotiated capacity to advertise its events and messages

**f**  
FACEBOOK  
14,505

**Instagram icon**  
INSTAGRAM  
1,340

**TWITTER**  
3,987

**YouTube icon**  
YOUTUBE  
261

Video taking look behind the scenes of the **Hornsby Quarry transformation** produced and published October 2017



# BUDGET SUMMARY

Consolidated	For the Period of DecYTD			Full Year Budget			
	Year-to-Date	Year-to-Date	Year-to-Date	Total Year	Total Year	Total Year	Total Year
	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18
	Actual	Revised Budget	Variance	Original Budget	Current Revised Budget	Recommended Changes	Projected Final
	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING EXPENSES</b>							
Employee Benefits	21,435,267	23,322,874	1,887,606	47,262,166	46,633,655	(20,000)	46,613,655
Borrowing Costs	117,454	115,003	(2,451)	213,689	213,689	0	213,689
Materials & Contracts	16,028,769	20,789,601	4,760,832	43,185,466	44,889,196	775,630	45,664,826
Other Expenses	6,169,122	7,024,440	855,319	12,880,712	12,913,177	(34,400)	12,878,777
Controllable Expenses	43,750,612	51,251,917	7,501,306	103,542,033	104,649,717	721,230	105,370,947
Internal Transfers & Depreciation	8,978,668	8,538,889	(439,779)	16,583,869	17,096,361	0	17,096,361
<b>Total Operating Expenses</b>	<b>52,729,279</b>	<b>59,790,806</b>	<b>7,061,527</b>	<b>120,125,902</b>	<b>121,746,078</b>	<b>721,230</b>	<b>122,467,308</b>
<b>OPERATING INCOME</b>							
Rates, Levies & Annual Charges	(90,907,559)	(86,727,064)	4,180,495	(85,865,062)	(86,765,062)	(668,230)	(87,433,292)
User charges and fees	(7,120,636)	(7,197,130)	(76,493)	(13,542,716)	(13,544,216)	15,067	(13,529,149)
Interest & Investment Revenue	(2,419,861)	(1,817,757)	602,104	(3,635,510)	(3,635,510)	0	(3,635,510)
Other Income	(3,646,617)	(3,444,603)	202,014	(6,838,120)	(7,036,620)	(15,067)	(7,051,687)
Grants, subsidies, contributions and donations	(3,440,497)	(5,699,766)	(2,259,269)	(10,456,618)	(10,323,680)	(217,000)	(10,540,680)
Other Operating Contributions	(283,179)	(425,350)	(142,171)	(950,192)	(947,692)	0	(947,692)
<b>Total Operating Income</b>	<b>(107,818,349)</b>	<b>(105,311,669)</b>	<b>2,506,679</b>	<b>(121,288,219)</b>	<b>(122,252,781)</b>	<b>(885,230)</b>	<b>(123,138,011)</b>
<b>Net Operating Result</b>	<b>(55,089,070)</b>	<b>(45,520,863)</b>	<b>9,568,206</b>	<b>(1,162,317)</b>	<b>(506,702)</b>	<b>(164,000)</b>	<b>(670,702)</b>
<b>CAPITAL EXPENSES</b>							
WIP Expenditure	10,869,375	13,308,613	2,439,239	26,051,781	26,951,112	2,530,834	29,481,946
Asset Purchases	1,168,271	1,130,252	(38,019)	2,378,615	2,245,500	0	2,245,500
<b>Total Capital Expenses</b>	<b>12,037,645</b>	<b>14,438,865</b>	<b>2,401,220</b>	<b>28,430,396</b>	<b>29,196,612</b>	<b>2,530,834</b>	<b>31,727,446</b>
<b>CAPITAL INCOME</b>							
Grants, subsidies, contributions and donations	(3,251,691)	(1,078,837)	2,172,854	(1,421,415)	(1,774,422)	0	(1,774,422)
Proceeds from the sale of assets	(440,202)	(399,996)	40,206	(800,000)	(800,000)	0	(800,000)
Other Capital Contributions	(9,466,185)	(5,006,000)	4,460,185	(10,012,000)	(10,012,000)	0	(10,012,000)
<b>Total Capital Income</b>	<b>(13,158,079)</b>	<b>(6,484,833)</b>	<b>6,673,245</b>	<b>(12,233,415)</b>	<b>(12,586,422)</b>	<b>0</b>	<b>(12,586,422)</b>
<b>Net Capital Result</b>	<b>(1,120,433)</b>	<b>7,954,032</b>	<b>9,074,465</b>	<b>16,196,981</b>	<b>16,610,190</b>	<b>2,530,834</b>	<b>19,141,024</b>
<b>Net Operating &amp; Capital Result</b>	<b>(56,209,503)</b>	<b>(37,566,831)</b>	<b>18,642,672</b>	<b>15,034,665</b>	<b>16,103,487</b>	<b>2,366,834</b>	<b>18,470,321</b>
<b>FUNDING AND NON-CASH Adjustments</b>							
External Restricted Assets	24,044,949	12,120,606	(11,924,343)	(162,653)	(814,574)	(3,099,605)	(3,914,179)
Internal Restricted Assets	3,468,549	(415,948)	(3,884,497)	638,593	136,974	732,771	869,745
External Loan Principal Repayments/(Proceeds)	529,705	540,315	10,610	1,080,630	1,080,630	0	1,080,630
Depreciation Contra	(9,164,393)	(8,801,183)	363,210	(17,602,631)	(17,602,631)	0	(17,602,631)
ELE Payments	466,128	466,375	247	932,750	932,750	0	932,750
<b>Total Funding Adjustments</b>	<b>19,344,939</b>	<b>3,910,165</b>	<b>(15,434,773)</b>	<b>(15,113,311)</b>	<b>(16,266,851)</b>	<b>(2,366,834)</b>	<b>(18,633,685)</b>
<b>Net Operating &amp; Capital Result After Internal Funding Movements</b>	<b>(36,864,564)</b>	<b>(33,656,666)</b>	<b>3,207,898</b>	<b>(78,646)</b>	<b>(163,364)</b>	<b>0</b>	<b>(163,364)</b>

# PROGRESS ON DELIVERY PROGRAM

Key Actions (1 year) OVERALL STATUS		
On Hold / Not due to start	🔒	11%
Completed	☑️	12%
Going well (ongoing)	✓	65%
Manageable	🕒	2%
Needs Attention	✖️	0%
Not Reported	❖	10%

## MY ENVIRONMENT

**Outcome 1** – Our local surroundings are protected and enhanced

### KEY ACTIONS

On Hold / Not due to start	🔒	6%
Completed	☑️	12%
Going well	✓	80%
Manageable	🕒	2%

## MY COMMUNITY

**Outcome 2** – Our communities are healthy and interactive

### KEY ACTIONS

Completed	☑️	15%
Going well	✓	80%
Manageable	🕒	5%

## MY LIFESTYLE

**Outcome 3** – Our living centres are vibrant and viable

### KEY ACTIONS

On Hold / Not due to start	🔒	22%
Completed	☑️	14%
Going well	✓	52%
Not Reported	❖	12%

## MY PROPERTY

**Outcome 4** – Our natural and built environments are harmonious

### KEY ACTIONS

On Hold / Not due to start	🔒	3%
Going well	✓	40%
Not Reported	❖	57%

## MY COUNCIL

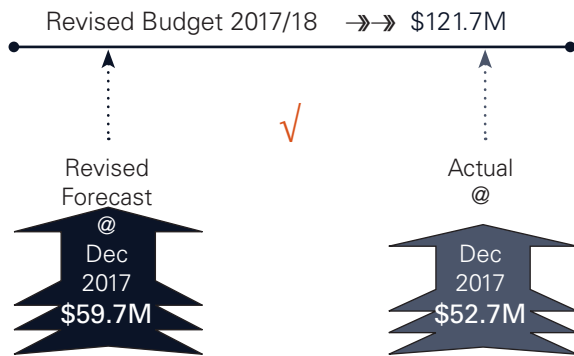
**Outcome 5** – Our corporate governance is accountable and proactive

### KEY ACTIONS

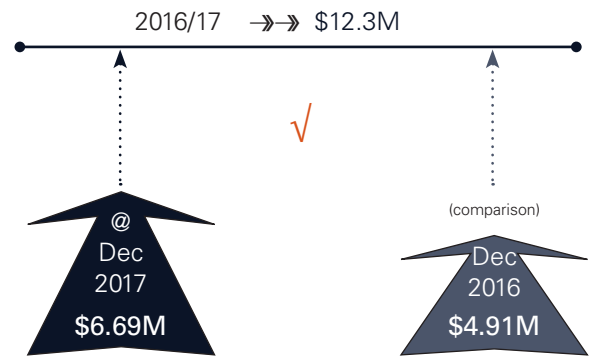
On Hold / Not due to start	🔒	10%
Completed	☑️	13%
Going well	✓	63%
Manageable	🕒	3%
Not Reported	❖	11%

# KEY PERFORMANCE SNAPSHOT

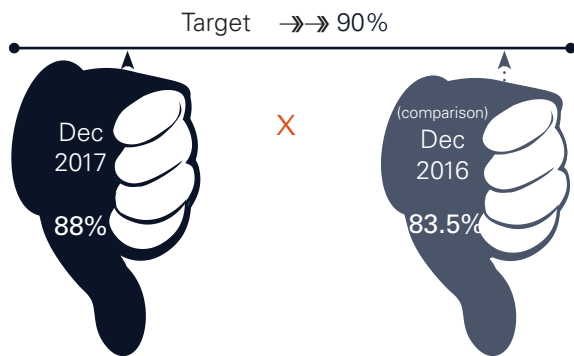
Have we kept our spending within budget?



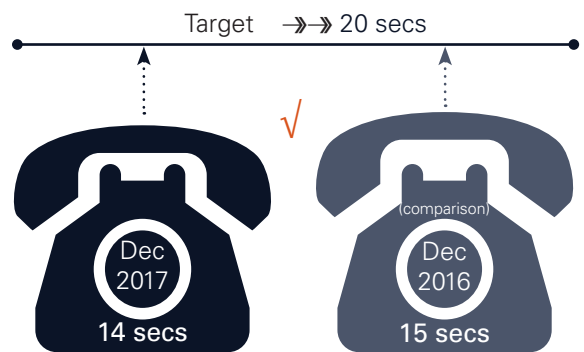
How much have we received in grants this year?



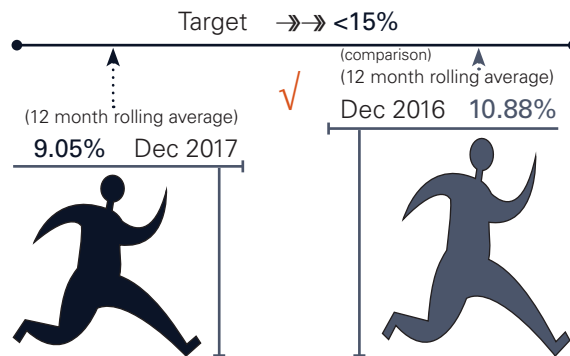
How many service requests were completed on time?



What was the average speed of answering incoming calls to our Customer Service Centre?



What has voluntary staff turnover been?



## Interesting facts for 2017

### WEBSITE

651,033 UNIQUE USERS

52% WERE RETURNING USERS

48% WERE NEW USERS

2,618,149 TOTAL PAGE VIEWS

DEVICES USED TO ACCESS	2017
DESKTOP/LAPTOP	62%
MOBILE	28%
TABLET	10%

### CITIZENSHIP

